

**Invitation Letter for the 2026 Annual General Meeting of Shareholders  
Asia Aviation Public Company Limited  
by electronic means (E-Meeting)  
Tuesday, 21 April 2026 at 14:00 hours**

The electronic meeting system will be opened for access at 12:00 hours  
(2 hours before the meeting starts)



The Board of Directors has resolved to approve a method of convening the 2026 Annual General Meeting of Shareholders through electronic meeting. The Shareholders who will attend the Meeting or assign the proxy, please follow “Procedure for attending the 2026 Annual General Meeting of Shareholders through Electronic Media (Attachment 6)”.



(Translation)

AAV06/2026

30 March 2026

**Subject:** Invitation to the 2026 Annual General Meeting of Shareholders

**To:** All Shareholders of Asia Aviation Public Company Limited

**Attachment:**

1. Copy of Minutes of the 2025 Annual General Meeting of Shareholders held on 30 April 2025
2. Annual Report (Form 56-1 One Report) and Balance Sheet (Statement of Financial Position) and Statement of Income for the year 2025, which can be accessed via the QR Code
3. Profiles of the retiring director proposed for re-appointment
4. Articles of Association of the Company in relation to the Shareholders' Meeting
5. Voting procedures and vote counting
6. Procedure and Terms and Conditions for attending the 2026 Annual General Meeting of Shareholders through Electronic Media
  - 6.1 The identification document and proxy
  - 6.2 Guidelines for attending of Electronic Meeting by Inventech Connect
  - 6.3 e-Proxy Voting Manual for the Investor Portal System, prepared by Thailand Securities Depository Co., Ltd.
7. Proxy to the Independent Director and submission of question in advance
8. Qualifications and Profiles of Independent Director for Shareholders' Consideration in Granting Proxy
9. Proxy Form A (General), Proxy Form B (in which the particulars of delegations are clearly specified) and Proxy Form C (for foreign investors who have appointed custodians in Thailand). For the convenience of shareholders, printed copies of the proxy forms may also be requested via email at: [aav\\_companysecretary@airasia.com](mailto:aav_companysecretary@airasia.com)

The Board of Directors of Asia Aviation Public Company Limited (the Company) resolved to hold the 2026 Annual General Meeting of Shareholders on Tuesday, 21 April 2026 at 14:00 hours by electronic means (E-AGM) only according to the criteria specified in relevant laws. Onsite registration service will not available on the Meeting date and the Meeting would broadcast live from Thai AirAsia Head Office's meeting room, 222 Don Mueang International Airport, 3rd Fl., Central Office Bldg., Vibhavadee Rangsit Road, Don Mueang, Bangkok to consider the following agenda items:

**Agenda Item 1 Matter to be informed by Chairman**

**Objective and Rationale:** This agenda is set for the Board of Directors to report situation or progress (if any) of the Company to the Shareholders' Meeting. There will be neither proposal for the Meeting to consider and approve, nor be any voting on the item.

**Agenda Item 2 To consider and certify Minutes of the 2025 Annual General Meeting of Shareholders held on 30 April 2025**

**Objective and Rationale:** the 2025 Annual General Meeting of Shareholders was held on 30 April 2025 and the Minutes was prepared and filed with the Stock Exchange of Thailand within 14 days of the Meeting. The details were publicly disclosed on the Company's Website [www.aavplc.com](http://www.aavplc.com).

**Opinion of the Board of Directors:** the Board has recommended that Minutes of the 2025 Annual General Meeting of Shareholders, held on 30 April 2025 which was accurately recorded should be proposed to the Shareholders' Meeting for adoption. The details are as specified in *Attachment 1*.

**Voting:** The resolution for this agenda shall be passed by the majority votes of the Shareholders who attend the Meeting and cast their votes.

**Agenda Item 3 To acknowledge the Board of Directors' report on the Company's operating results for 2025**

**Objective and Rationale:** the Company has summarised the operating result and significant changes in 2025 as specified in the Annual Report (Form 56-1 One Report).

**Opinion of the Board of Directors:** the Board has recommended the Shareholders' Meeting acknowledge the report on the Company's operating results for 2025 along with the significant changes that occurred during the year, as shown in the Company's Annual Report (Form 56-1 One Report) for 2025 which can be accessed via the QR Code provided in the enclosed invitation letter.

**Voting:** no resolution is needed for this agenda as it is only for the acknowledgement.

**Agenda Item 4 To consider and approve the Balance Sheet (Statement of Financial Position) and Statement of Income for the year ended 31 December 2025**

**Objective and Rationale:** to comply with the Public Limited Companies Act B.E. 2535 (including amendments), Section 112, the Company shall prepare the Balance Sheet (Statement of Financial Position) and the Statement of Income at the end of each fiscal year, which have been audited by an external auditor, and propose to the Annual Shareholders' Meeting for approval.

**Opinion of the Audit Committee:** the Audit Committee has considered and examined the Company's Financial Statements for the year ended 31 December 2025 which were audited and signed by Mr. Teerasak Chuasrisakul, Certified Public Account (Thailand) No. 6624 of BDO Audit Company Limited. The auditor has an opinion that the Consolidated and the Company Financial Statement are complete and accurate according to Thai Financial Reporting Standards.

**Opinion of the Board of Directors:** the Board of Directors agrees to propose the Balance Sheet (Statement of Financial Position) and Statement of Income for the year ended 31 December 2025 audited and signed by Mr. Teerasak Chuasrisakul, Certified Public Account (Thailand) No. 6624 of BDO Audit Company Limited, considered and examined by the Audit Committee, to the Shareholders' Meeting for consideration and approval. The Company's financial position and operating result in 2025 are summarised as follows:

Details from The Company's Financial Statements (Partial)

Unit: Baht million

Description	Consolidated		Company	
	2025	2024	2025	2024
Total Assets	76,337.7	74,967.4	17,011.9	17,012.1
Total Liabilities	62,781.4	63,587.9	1.4	1.5
Equity	13,556.3	11,379.5	17,010.5	17,010.5
Total Revenue	49,092.4	50,793.8	25.5	25.5
Net Profit (loss)	2,336.2	3,477.9	(0.1)	(4.1)
Basic Earnings (loss) Per Share (Baht per Share)	0.1818	0.2707	(0.0000)	(0.0003)

The Company's Financial Statements is shown in the 2025 Annual Report (Form 56-1 One Report), under the title "Financial Statements" which can be accessed via the QR Code provided in the enclosed invitation letter.

**Voting:** the resolution for this agenda shall be passed by the majority votes of the Shareholders who attend the Meeting and cast their votes.

**Agenda Item 5 To consider and approve the omission of the allocation of profit and the omission of dividend payment for the year 2025**

**Objective and Rationale:** The Public Limited Companies Act B.E. 2535, Section 116 and the Articles of Association, Article 45, stipulates that the Company must appropriate part of its annual net profits to a reserve fund in an amount of not less than five percent of the annual net profits with the deduction therefrom the amount representing the accumulated loss carried forwards (if any) until this reserve fund reaches the amount of not less than ten percent of the registered capital.

According to the Public Limited Companies Act BE 2535, Section 115 and the Articles of Association, Article 44, stipulated that the dividend payment must be approved by the Shareholders' Meeting. Dividend policy of the Company and of Thai AirAsia Co., Ltd. which is a subsidiary and company conducting core business will take into consideration operating results, liquidity, cash flow, and financial position, as well as conditions and restrictions on dividend payments as stipulated in loan agreements, debentures, or other relevant contracts to which the company is subject, future business plans, investment requirements, and other factors as deemed appropriate by the Board of Directors.

**Opinion of the Board of Directors:** the Board recommended that the Shareholders approve the omission of the allocation of profit from the Company's operating result for year 2025 to a reserve fund since the Company still has accumulated deficit. In addition, the Board recommended that the Shareholders approve the omission of dividend payment from the Company's 2025 performance because the Company had its major income from the dividends received from Thai AirAsia Co., Ltd. which is a subsidiary and company conducting core business, by the Board of Thai AirAsia Co., Ltd., has resolved not to pay dividend for the year 2025 due to the reported accumulated deficit.

**Voting:** the resolution for this agenda shall be passed by the majority votes of the Shareholders who attend the Meeting and cast their votes.

**Agenda Item 6 To consider and approve the appointment of the Company's external auditors and their remuneration for 2026**

**Objective and Rationale:** the Public Limited Companies Act B.E. 2535, Section 120, stipulates that at an annual ordinary meeting of shareholders of each year, there shall be an appointment of an auditor and the determination of an audit fee of the Company. In appointing an auditor, the former auditor may be reappointed. In addition, Notification of the Capital Market Supervisory Board No. TorChor. 44/2556 (including amendments) also stipulates that the listed companies must rotate the auditor if the existing auditor has performed the review or audit and express the opinion on the financial statements of the Company for seven years regardless of consecutiveness. However, the Company can reappoint the auditor who resigned by rotation after a period of at least five consecutive fiscal years from the date of termination of the duties.

**Opinion of the Audit Committee:** the Audit Committee has considered and selected auditors from BDO Audit Company Limited to serve as the Company's external auditors for the year 2026, as the firm is a leading audit firm providing audit services at an international standard and possess expertise in auditing. The appointment will also ensure consistent audit standards within the AirAsia Group, thereby enhancing audit efficiency, coordination, and ensuring a consistent and continuous audit process. The audit fee is considered reasonable. In addition, the proposed audit firm and auditors have no relationship or conflict of interest with the Company, its management, major shareholders, or related persons of such parties.

**Opinion of the Board of Directors:** the Board of Directors agrees with the proposal from the Audit Committee and proposes to the Shareholders' Meeting to consider and approve the appointment of the Company's external auditors from BDO Audit Company Limited and fix the audit fees for 2026. Details are as follows:

Name of Auditors	CPA Registration No.	Number of years certified on the Company's financial statements during the past 7 years
1) Mr. Teerasak Chuasrisakul	6624	1 year
2) Mr. Kraisaeng Thiranulak	5428	-
3) Mr. Narin Churamongkol	8593	-
4) Miss Supachanya Thongpan	10505	-
5) Miss Amornjid Baolorpet	10853	-

Any of the above auditors can conduct the audit and express an opinion on the Company's financial statements. Should any of the aforementioned auditors cannot perform his or her duty, BDO Audit Company Limited is authorised to delegate another one of its certified public accountant to conduct the audit.

In addition, it is agreed upon that the audit fee and the quarterly review fees of the Company in 2026 are recommended at Baht 0.95 million, increasing from 2025 for Baht 50,000. Therewith BDO Audit Company Limited has been selected as the audit firm for the subsidiary for 2026 as well. The audit fees for 2026 and the audit fees by quarter of the subsidiary are Baht 3.85 million, increasing from 2025 for Baht 100,000. The audit fees for the year 2026 are higher than those of the previous year due to an increase in the volume of transactions and the audit work, in line with the Company's business growth and no non-audit fee.

**Voting:** the resolution for this agenda shall be passed by the majority votes of the Shareholders who attend the Meeting and cast their votes.

**Agenda Item 7 To consider and approve the appointment of the Company's Directors to replace those who will be retired by rotation in 2026**

**Objective and Rationale:** as stipulated in the Public Limited Companies Act B.E. 2535, Section 71 and Article 17 of the Company's Articles of Associations, one-third of the Company's Directors must retire by rotation at each Annual General Meeting of Shareholders. The retiring Directors are eligible for re-election. At the Annual General Meeting for 2026, there are 4 Directors retired by rotation as follows:

Name of Directors	Positions held
7.1) Mr. Tassapon Bijleveld	Executive Director
7.2) Mr. Kulvat Janvatanavit	Non-Executive Director
7.3) Dato' Mohamad Khadar Bin Merican	Non-Executive Director
7.4) Mr. Low Kar Chuan	Non-Executive Director

**Opinion of the Nomination and Remuneration Committee:** the Nomination and Remuneration Committee has considered the qualifications, knowledge, competency, experience, performance, and moral and ethical standards of each Director due to retire by rotation, and recommended that Mr. Tassapon Bijleveld, Mr. Kulvat Janvatanavit, Dato' Mohamad Khadar Bin Merican and Mr. Low Kar Chuan be reappointed as the Company's Directors for another term of office. The criteria for selection, and nomination process, please refer to the 2025 Annual Report (Form 56-1 One Report), under the title "Corporate Governance Policy" which can be accessed via the QR Code provided in the enclosed invitation letter.

During the period 3 November 2025 – 30 January 2026 in accordance with the principle of good corporate governance policy relating to the promoting of shareholders' right, the Company invited its shareholders to nominate qualified persons to be elected as the Company's Director in advance. However, there were no shareholders who had proposed a qualified nominee to be elected as the Company's Director.

**Opinion of the Board of Directors:** the Board has agreed with the Nomination and Remuneration Committee and recommended the Shareholders' Meeting approve the reappointment of four directors who are due to retire by rotation in 2026, namely Mr. Tassapon Bijleveld, Mr. Kulvat Janvatanavit, Dato' Mohamad Khadar Bin Merican and Mr. Low Kar Chuan, to serve for another term. All four directors possess the knowledge, expertise, and experiences that are beneficial for the business operation of the Company, and also are qualified as required by the Public Limited Company Act B.E. 2535 and Notification of the Securities and Exchange Commission as well as they are not being prohibited as stated in the Securities and Exchange Act B.E. 2535 (including amendments), along with other related laws and regulations. Profiles of the Directors are enclosed herewith in *Attachment 3*.

**Voting:** the resolution for this agenda shall be passed by the majority votes of the Shareholders who attend the Meeting and cast their votes.

**Agenda Item 8 To consider and approve the remuneration of the Company's Board of Directors for 2026**

**Objective and Rationale:** as stipulated in the Public Limited Companies Act B.E. 2535, Section 90 and Article 22 of the Company's Articles of Associations, the Company's Directors are entitled to receive the remuneration from the Company. The remuneration includes reward, bonus, meeting allowance, pension, or other remuneration paid in other forms as considered by the Shareholders' Meeting with the resolution of not less than two-thirds (2/3) of the votes from all attending shareholders at the meeting.

**Opinion of the Nomination and Remuneration Committee:** the Nomination and Remuneration Committee has considered the remuneration of the Directors to be in line with the performance of the Company, responsibilities and performance of each director. Such remuneration must be at an appropriate level comparable to the market and listed companies with similar size as well as being enough to attract and retain quality directors with the Company. The committee recommended that the remuneration of the Company's Board of Directors for 2026 remain unchanged as follows:

#### The monetary remuneration

- 1) Each director shall receive the monthly remuneration of Baht 80,000 and Baht 80,000 allowance for each meeting attendance. If there is more than one meeting, each director shall receive only Baht 80,000 allowance in the month. The Chairman of the Board of Directors shall receive the monthly remuneration of Baht 100,000 and Baht 100,000 allowance for each meeting attendance. If there is more than one meeting, the Chairman shall receive only Baht 100,000 allowance in the month.
- 2) The monthly remuneration for the Audit Committee (in addition to the remuneration as the directors) shall be Baht 80,000. The Chairman of the Audit Committee shall receive the monthly remuneration of Baht 100,000.
- 3) Upon being appointed by the Board of Directors or the Chairman of the Board to a committee, a sub-Committee or a Working Group, the said director shall receive an additional remuneration as the meeting allowance for Baht 40,000 per meeting attendance. If there is more than one meeting, each director shall receive only Baht 40,000 allowance in the month.
- 4) The Board of Directors shall receive the bonus for 0.5% of the dividend and the allocation shall be as specified by the Board of Directors.

#### Other remuneration - Ticket Benefits

Each director (and his family members, meaning spouse and legitimate children) is entitled to one free round-trip ticket for any destination per month, in total twelve tickets in one year. The directors are entitled to the said benefit only while they are serving their office terms as the directors of the Company.

Nonetheless, Executive directors shall not receive any remuneration as members of the Board or sub-committee.

Opinion of the Board of Directors: the Board of Directors has agreed with the Nomination and Remuneration and recommended the Shareholders' Meeting approve the remuneration of the Company's Board of Directors for 2026 as stated.

Details of the scope of duties and responsibilities of the Board of Directors are as specified in the 2025 Annual Report (Form 56-1 One Report), under the title "Governance Structure", which can be accessed via the QR Code provided in the enclosed invitation letter.

Voting: the resolution for this agenda shall be passed by the votes of not less than two-thirds of the Shareholders who attend the Meeting.

#### **Agenda Item 9 Other matters (If any)**

Objective and Rationale: this agenda is set to provide the opportunity for the Shareholders to ask and/or give comments to the Board of Directors (if any) and/or for the Board of Directors to clarify and answer questions from the Shareholders without proposing any further issues for approval. No resolution is needed for this agenda.

The Company has set the record date to determine the names of shareholders who have right to attend the 2026 Annual General Meeting of Shareholders, on 11 March 2026.

In accordance with the principle of good corporate governance policy, the Company invited its shareholders to propose agenda and nominate qualified persons to be elected as the Company's Director in advance. However, there were no shareholders who had proposed an agenda or qualified nominee to be elected as the Company's Director.

The Board of Directors has resolved to approve a method of convening the 2026 Annual General Meeting of Shareholders through electronic meeting (E-Meeting). The Shareholders who wish to attend the meeting in person via electronic means or to appoint a proxy to attend and vote on their behalf are requested to follow "Procedure and Terms and Conditions for attending the 2026 Annual General Meeting of Shareholders through Electronic Media (*Attachment 6*)". For convenience, the Shareholders may appoint the Company's Independent Directors as their proxy to attend and vote at the Meeting on their behalf, please find the details of "Proxy to the Independent Director" and "Qualifications and Profiles of Independent Director for Shareholders' Consideration in Granting Proxy" which are set out in *Attachment 7* and *Attachment 8*. In addition, Shareholders may also appoint a proxy electronically (e-Proxy) via the Investor Portal system of Thailand Securities Depository Co., Ltd. (TSD) at the following link: <https://ivp.tsd.co.th/>, in place of submitting the proxy form by post.

The registration and vote counting at the 2026 Annual General Meeting of Shareholders shall be made through the electronic means. The Company shall also invite a representative from a law firm to examine the voting process and the Meeting to be transparent and in accordance with the law and the Articles of Association of the Company, including the good governance principle.

To provide the Shareholders' convenience in accessing the above information, the entire set of documents related to the Invitation of the 2026 Annual General Meeting of Shareholders, together with the proxy forms and all related documents are available on the Company's website: [www.aavplc.com](http://www.aavplc.com), both in Thai and English.

Yours sincerely,

*(Signature)*

(Mr. Vichate Tantiwanich)

Chairman of the Board

Asia Aviation Public Company Limited

(Translation)

AAV07/2025

**Minutes of the 2025 Annual General Meeting of Shareholders**

**Asia Aviation Public Company Limited**

**30 April 2025 at 14.00 hrs.**

**by Electronic Means**

**Broadcast live from Thai AirAsia Head Office's Meeting Room, 222 Don Mueang International Airport,  
3<sup>rd</sup> Floor, Central Office Building, Vibhavadee Rangsit Road, Don Mueang, Bangkok**

**Clarification to shareholders prior to the Meeting**

The meeting today is in the form of electronics media, complying with the Emergency Decree on Electronic Meeting B.E. 2563 (2020) and the Notification of Ministry of Digital Economy and Society Re: Standards for Maintaining Security of Meetings via Electronic Means B.E. 2563 (2020) whereas the Company has engaged expert service providers that are certified by relevant offices to organize the meeting via electronic media. These service providers include Certified Meeting Control System (Zoom Meeting) and Voting System (Inventech Connect), which have passed self-assessment of consistency by the Electronic Transactions Development Agency. In addition, the Company would like to inform the shareholders that during this meeting, the Company will proceed, keep, use and reveal personal information, including still pictures and audio visual of every participant of the meeting in order to record and provide the minutes of the meeting and the meeting management etc., while the meeting procedures will follow the guidelines in the documents sent to the shareholders in advance and include the following information:

1) For the participants of the meeting this time, the Company reserves the right for shareholders of the Company and the proxies to receive username and password by identifying through the request to join the electronics meeting in accordance with the process specified by the Company while the participants give consent to comply with the regulations of the meeting through electronics media and registering by push the button "Register" which will be regarded as the shareholders already registered to join the meeting and number of shares held by the shareholders will be counted as a quorum.

2) To vote at Shareholders' Meeting, one share represents one vote.

3) The Chairman is the proposer for shareholders to vote for each agenda. By voting for each agenda, one shareholder is entitled to vote only one of agree, disagree or abstention, except for the shareholder being custodian is entitled to vote separately.

4) For the Agenda 7, regarding the appointment of the Company's Directors to replace those who will retire by rotation, the voting by individual person shall be applied in order to be in line with good governance.

5) For the vote count, the Company will deduct the disagreement, abstention and voided ballots from the total number of votes passed by shareholders who are present and have the rights to vote. The remaining votes shall be counted as agreement for that agenda.

Voting procedures via the electronic meeting system (E-Voting)

1) The shareholders shall select the agenda of which they would like to cast a vote, then push “vote” button. The system will show all 3 boxes such as “Agree”, “Disagree” or “Abstain”. For the shareholders or proxies holders for many shareholders, the system will show all the names of proxies whereas the votes shall be separated into User Account.

If the shareholders need to cancel the vote, please push the button “Cancel the vote”.

For any shareholders do not cast the votes within the time specified, the Company will regard that the shareholder agrees on that agenda and the casting is changeable until the closing of casting is notified in such agenda.

2) For the proxies holders for many shareholders using same email and telephone numbers to identify themselves as proxies, the system will compile the proxies in the same user account except using different email and telephone numbers to identify themselves, the system will not combine the names of proxies but will separate the user account. If they need to use other accounts, please select the menu “User Account” and press the button “Change Account” in order to access the other shareholders’ accounts while the system will not delete the vote from the meeting base.

3) Shareholders have 1 minute to vote after the notification to vote of each agenda. In addition, when the voting is closed for each agenda, the vote result of that agenda will be announced in the Meeting.

4) In case that the shareholders register to leave the meeting before the closing of the resolution of any agenda, the votes of the shareholders will not be counted as the participant in such agenda and voting the rest of the agenda immediately. However, leaving the meeting in any agenda will not waive the right of the shareholders or the proxies to return to participate in the meeting and cast the votes in following agenda in the system.

5) Before voting on each agenda, the Company will give the chance to the participants to ask questions or express the opinion in the issues related to the agenda as appropriate by selecting the agenda needed to ask questions or express opinion, then push the button “Question”. There are 2 channels for asking questions such as:

- asking through messages, type the question, then push the button “Sending question” whereas the Company will answer the question in the meeting related to such agenda, or
- asking via VDO conference by pushing the button “Asking via VDO conference”, then push “Agree” to confirm reserving queue, after receiving the signal from the officer to give permission, open your camera and microphone while the participant of the meeting will notify name and surname and inform the status as shareholder or proxies from any shareholder before asking the question every time in order that the Company can record in the minutes of the meeting completely.

Thus, the Company reserves the right to remove pictures or sound of the shareholder asking the impolite question or express the opinion defaming the others or breaching any laws as well as abusing the right of other persons or disturbance the meeting or causing trouble to the other participants.

However, to keep the timing of the meeting, in each agenda, the Company would like to ask for permission to open the chance for asking question through VDO conference to the first 2 persons who push the button to reserve the queue and the one who asks the question through VDO conference will ask only one round to give the chance to other shareholders and proxies to ask questions in the next agenda. For the Shareholders and proxies who are not in the first 2 persons, please type the questions in Q&A and press send into the system instead and in case there are many questions related to such agenda, the Company will screen them as appropriate or keep your questions until the end of the meeting or the Company will provide summary of the questions with answers on the website of the Company as well as providing it as the enclosure of the minutes of the meeting.

6) In case the shareholders face the problems in using the meeting system or voting system, please study and comply with the instructions attached to the invitation letter or choose menu "Help" in the system by contacting the officer from Inventech Call Center by telephone numbers or LINE Official as appeared on the screen.

7) In case of the system failure during the meeting, the shareholders shall receive email in order to be back to the meeting via the standby system.

8) For foreign shareholders, please scan QR code appear on the screen to listen English translation. However, shareholders have to vote and ask the question via Inventech system.

#### Guidelines for counting the shareholders' votes

- Agenda 2, 4, 5, 6, 7.1, 7.2, 7.3, 7.4 are considered as normal agenda as stipulated in the Public Limited Companies Act B.E. 2535 (1992) Section 107 (1), which require the majority votes from the attending shareholders who cast the votes. In this case, the shareholders voting for abstention will not be included in the voting base.

- Agenda 8 Re: To consider and approve the remuneration of the Company's directors for 2024 is stipulated in the Public Limited Companies Act B.E. 2535 (1992), Section 90 Paragraph 2, which require the resolution of the Shareholders' Meeting consisting of not less than two-thirds of the total number of votes from the attending shareholders. It is not required whether those shareholders make the votes or have the voting rights or not. Therefore in this case, the voting base is counted from total votes of the attending shareholders.

The Company's staff introduces the following directors, company secretary, external auditor and legal consultants:

#### Board of Directors

- |                                   |  |
|-----------------------------------|--|
| 1) Mr. Vichate Tantiwanich        | Chairman of the Board, Chairman of Audit Committee, Independent Director and Chairman of the Meeting |
| 2) Mr. Veerayooth Bodharamik      | Audit Committee and Independent Director   |
| 3) Mr. Tassapon Bijleveld         | Director and Executive Chairman  |
| 4) Mr. Santisuk Klongchaiya       | Director and Chief Executive Officer   |
| 5) Mr. Phairat Pornpathananangoon | Director and Chief Financial Officer   |
| 6) Mr. Sirot Setabandhu           | Independent Director   |
| 7) Mr. Yuthapong Ma               | Director   |

- |   |   |
|---|---|
| 8) Mr. Kulvat Janvatanavit              | Director  |
| 9) Dato' Mohamed Khadar Bin Merican     | Director (via Video Conference)   |
| 10) Mr. Dinesh Nambiar                  | Independent Director (via Video Conference)   |
| 11) Mr. Rozman Bin Omar                 | Director (via Video Conference)   |
| 12) Mr. Ahmad Al Farouk Bin Ahmad Kamal | Director was appointed on 12 November 2024 replacing Mrs. Pattra Boosarawongse, who announced her resignation on 15 October 2024 (via Video Conference) |

There were 12 directors attending the meeting, equivalent to 100 percent of the total (12) directors.

Company Secretary

Ms. Nisres Distes

External Auditor

Mr. Prapan Jettanachewchankit External Auditor from EY Office Company Limited

Legal Consultant to answer shareholders' questions and to witness the vote count

Ms. Pratumporn Somboonpoonpol Weerawong, Chinnavat and Partners Ltd.

The Company has set the record date to determine the names of shareholders who have right to attend the 2025 Annual General Meeting of Shareholders, on 31 March 2025.

Whereas the Company provided the opportunity to the Shareholders to propose the matters for which the Board of Directors to consider containing into the agenda in this Annual General Meeting of Shareholders including nomination of the candidates for election as the Company's director to replace those who resigns according the term since 1 November 2024 to 31 January 2025 by notifying such invitation via electronics channel of the Stock Exchange of Thailand. However, the Company would like to inform that no shareholders proposed agenda or nominated persons to be considered as director in accordance to the Company's Articles of Association.

In the Meeting there were 16 shareholders attending the Meeting and 509 proxies representing 9,082,687,704 shares, equivalent to 70.6823 percent of the total issued share capital, to form a quorum. This is in compliance with Section 103 of the Public Limited Companies Act and Article 33 of the Company's Articles of Associations, which state about the quorum that not less than 25 shareholders and proxies, or not less than half of the total shareholders holding not less than one third of the total shares sold must attend the Meeting to form a quorum. The Company allowed the on-going registration through the system until the Meeting is adjourned.

When the quorum was formed, Mr. Vichate Tantiwanich, Chairman of the Meeting opened the 2025 Annual General Meeting of Shareholders of Asia Aviation Plc. by following the Meeting agenda as informed in the invitation to attend the Meeting as disseminated on the website and delivered to the shareholders in advance.

**Start the Meeting**

The Chairman of the Meeting stated to the Meeting that the reason why this year's Annual General Meeting of Shareholders is still being held in the form of an electronic meeting (Online Meeting) instead of a physical meeting. This is because the end of April is the period during which many listed companies hold their annual general meetings as required by law, resulting in overlapping meeting dates among several companies. The Company believes that holding the meeting electronically facilitates shareholders' participation, especially for those who need to attend multiple meetings of different companies within a short timeframe. Additionally, it promotes the use of technology in corporate management and helps reduce the burden of travel.

Nonetheless, the Company remains committed to the principles of full disclosure and shareholder participation, regardless of the format of the meeting.

**Agenda 1 Matter to be informed**

The Chairman of the Meeting stated to the Meeting that this agenda is set for the Board of Directors to report situation or progress (if any) of the Company to the Shareholders' Meeting. There will be neither proposal for the Meeting to consider and approve, nor be any voting on the item. Then Chairman of the Meeting assigned the Executive Chairman to inform the information to the Meeting.

Mr. Tassapon Bijleveld, Executive Chairman, provided the following information to the Meeting.

Overview of Thailand's tourism landscape. The year 2024 has been another strong recovery year for the Thai tourism industry. International tourist arrivals have nearly returned to pre-COVID levels, while domestic travel continues to thrive. Tourism remains a key driver of the Thai economy during this period. As for Thai AirAsia, this marks our 21<sup>st</sup> year of operations. We remain committed to being the number one low-cost airline in Thailand. We take pride in playing a crucial role in connecting cities across the country and the region, supporting both tourism and local economies along the way. Over the years, we've certainly faced many challenges, but the continued trust from our passengers, shareholders, and partners has been the driving force behind our resilience and growth to where we are today.

Next, I'd like to provide an update on the tourism industry as a whole, along with the company's position within it. Last year marked a strong rebound for the travel sector, with growth significantly outperforming the year before and edging closer to pre-COVID levels.

**First, the number of international tourists visiting Thailand.**

- In 2019, prior to the pandemic, Thailand welcomed 39.8 million international visitors, with nearly half coming from China and other ASEAN countries.
- In 2024, the number of international arrivals recovered to 35.5 million, about 89% of the 2019 level, indicating a healthy pace of recovery.

- Interestingly, several markets such as India, Malaysia, Taiwan, Russia, and Saudi Arabia have already surpassed their pre-COVID figures. However, key markets like China and Japan have yet to fully recover, primarily due to China's focus on domestic tourism and Japan's challenging economic environment.
- Government policies, especially visa-free entry for Chinese tourists, have played a key role in stimulating international travel. This has also led to an increase in outbound travel by Thai nationals, particularly to China.

**Second, Thai AirAsia's role in supporting tourism.**

- Domestic tourism among Thais had already surpassed pre-COVID levels as early as 2023. In 2024, domestic travel reached 199 million trips, up from 173 million in 2019.
- However, according to data from Airports of Thailand (AOT), air travel within the country has yet to fully recover, with domestic flight volumes reaching only 80% of pre-COVID levels.
- The Tourism Authority of Thailand (TAT) projects that domestic trips will reach 200 million in 2025, representing a modest year-on-year increase.

Summary of the Company's operational performance over the past year

- In 2024, Thai AirAsia operated a fleet of 60 aircraft, almost back to our pre-COVID peak of 63 aircraft. During the year, we added three new A321neo aircraft to our fleet.
- Our total seat capacity recovered to 88% of pre-pandemic levels, reaching 23 million seats.
- Passenger volume came in at 20.8 million, marking a 94% recovery compared to pre-COVID levels.
- On the financial front, Revenue per Available Seat Kilometre (RASK) rose by 34%, from Baht 1.49 to Baht 2.00, primarily driven by fare increases that reflect elevated operating costs.
- Cost per Available Seat Kilometre (CASK) also rose by 20%, reaching Baht 1.85, mainly due to higher fuel prices and aircraft maintenance costs. After COVID, all aircraft must undergo maintenance.
- Total revenue from sales and services hit a record Baht 49,426 million, a 23% increase from 2019 and the highest in our company's 21 years history.
- Most notably, the company returned to positive core operating profit of Baht 3,007 million, a significant turnaround from a core loss of over Baht 1,100 million in 2019.
- Earnings per share (EPS) also turned positive at Baht 0.2707, signalling that the Company is once again creating value for shareholders.

In summary, Thai AirAsia marked a clear turning point with a strong recovery and is firmly focused on building long-term resilience and growth in tourism as mentioned. Thank you.

There was neither further opinion nor question from the shareholders on this agenda. Then, Chairman of the Meeting informed that this was the matter for acknowledgement, which did not require any resolution, the Meeting should proceed to the following agenda.

**Agenda 2 To consider and certify Minutes of the 2024 Annual General Meeting of Shareholders held on 19 April 2024**

The Chairman of the Meeting stated to the Meeting that minutes of the 2024 Annual General Meeting of Shareholders held on 19 April 2024, were considered by the Board of Directors having been properly and fully prepared, submitted to the Stock Exchange of Thailand within 14 days as from the date of the Meeting, and publicised in the Company's website (www.aavplc.com), as per Copy, sent to the shareholders together with Notice of Meeting, Attachment 1.

There was neither further opinion nor question from the shareholders on this agenda. Then, Chairman requested that the Meeting approve Minutes of the 2024 Annual General Meeting of Shareholders held on 19 April 2024, as presented; and informed that this agenda shall be approved with resolution of the majority votes of the shareholders, present and voting at the Meeting. The attendees who intend to vote as agree, disagreement or abstention can press the voting button of the electronic system.

**Resolution**

The Meeting had a resolution to approve Minutes of the 2024 Annual General Meeting of Shareholders held on 19 April 2024 with the majority votes of the attending shareholders who cast the following votes:

Approved	9,082,763,567	votes	equivalent to	100.0000%
Disapproved	0	vote	equivalent to	0.0000%
Abstained	41,073	votes	not count as vote base	-
Voided ballot	0	vote	not count as vote base	-
Total votes (530 shareholders)	9,082,804,640	votes		

**Agenda 3 To acknowledge the Board of Directors' report on the Company's operating results for 2024**

The Chairman of the Meeting stated to the Meeting that the Company summarised the past operating performance and significant changes in 2024, details as appeared in the Annual Report (Form 56-1 One Report). This year, it can be viewed by scanning the QR Code on the registration certificate that has been sent to the shareholders together with the invitation letter.

Mr. Santisuk Klongchaiya, Chief Executive Officer, was asked to inform the Meeting.

The year 2024, marked a true turning point in our recovery journey. After overcoming the challenges brought on by the COVID-19 crisis, we achieved several significant milestones. We recorded the highest revenue in our history and, for the first time since the pandemic began, returned to reporting core profits. We also maintained our strong leadership in the domestic airline market, reaching a peak market share of 41% in 2024. These satisfying results are the outcome of our collective determination and sacrifices during the most difficult times. We made a conscious decision to preserve our people, our aircraft, and other critical resources, so that when the time came, we could bounce back quickly and stronger than ever. Now, I would like to invite you to take a look at a snapshot of our achievements over the past year, presented in the following video.

In 2024, Thai AirAsia entered its 21<sup>st</sup> year of operation as the leading low-cost airline in Thailand. Currently, Asia Aviation Public Company Limited or AAV, a company listed on the Stock Exchange of Thailand and operating as a Holding Company, is the sole shareholder of Thai AirAsia.

An overview of Thai AirAsia's business performance in 2024 consists of six main points:

1. Business Performance in 2024, with Outstanding Growth in Both Revenue and Profit

- 2024 was another significant step in the recovery of Thai AirAsia, reporting revenue from sales and services of Baht 49,436 million, a 20% increase from the previous year, and a new company record.
- Thai AirAsia offered 23 million seats, a 10% increase from 2023, representing 88% of 2019 levels before COVID-19.
- From these seats, Thai AirAsia transported 20.8 million guests, a 10% increase compared to the previous year, with a high load factor of 91% and an average fare increase of 10% to Baht 1,967 from the previous year, or 33% compared to 2019, reflecting the continued strong demand for air travel and the increased operating costs of the airline industry.
- With continuous cost control, the Company achieved a Core Profit of Baht 3,007 million, marking the first year of profitability after COVID-19.
- Thai AirAsia's fleet at the end of the year consisted of 60 aircraft, close to the pre-COVID level of 63. Among these, there were five new Airbus A321neo with a capacity of 236 passengers and 25% more fuel efficiency per seat compared to the previous model.

2. Awards and Achievements

Throughout the year, Thai AirAsia received numerous regional and global awards and rankings:

- Received the "World's Best Low-Cost Airline" award from Skytrax for the 15<sup>th</sup> consecutive year.
- Ranked by Cirium as the most punctual airline in Thailand and ranked 5<sup>th</sup> among airlines in Asia Pacific and 10<sup>th</sup> among low-cost airlines worldwide.
- Ranked as one of the 6 safest low-cost airlines in the world by AirlineRatings.com.
- From the guest's perspective, the Company received an NPS score of 52, while employee satisfaction measured through employee NPS increased to 42, reflecting increasing satisfaction and engagement within the organisation.

3. AAV Stock Price Movement

- Throughout 2024, AAV stock traded in the range of Baht 1.98 to 2.94 per share, representing a stock price return increase of 30% compared to the beginning and end of the year. The year-end price of Baht 2.76 represents a Price-to-Earnings Ratio (P/E Ratio) of 11.8 times in 2024. This return is higher than the overall stock market index, which decreased by 1%, and also higher than the average of the transportation index group in the stock market, which decreased by 2%.

#### 4. Comprehensive Route Network

For Domestic Routes:

- At the end of 2024, Thai AirAsia operated 34 domestic routes connecting 24 destinations across the country.
- In October, the Company had its highest market share in history at 41%, and an average of 40% throughout the year, with an average domestic load factor of 93%, reinforcing Thai AirAsia's leadership in marketing campaigns, the number of flights compared to competitors, and a strong brand.

For International Routes:

- At the end of 2024, Thai AirAsia operated 56 routes connecting 50 destinations. The proportion of seats in the international market is divided into ASEAN 49%, China 19%, East Asia, such as Japan, Hong Kong, Macau, Taiwan, 18%, and South Asia 14%
- Throughout the year, the average international load factor was 87%, with several destinations seeing increased seating capacity to accommodate growing guest numbers, such as Vietnam, India, and Taiwan.

#### 5. Opening of Fifth Freedom Routes for the First Time

- In 2024, Thai AirAsia expanded its service capabilities to a more international level by opening routes under the Fifth Freedom Right for the first time.
- Fifth Freedom refers to the right to carry guests between a "Second Country" and a "Third Country" with the "Country of Origin" as the starting point of the flight, allowing the airline to pick up guests from a stopover point to the final destination directly. Opening routes of this nature increases flexibility in route network planning, increases revenue opportunities, and meets the needs of high-demand markets with supply gaps.
- In 2024, Thai AirAsia opened two Fifth Freedom routes: Don Mueang - Taipei – Okinawa and Don Mueang - Kaohsiung - Narita. Currently, Thai AirAsia operates 7 flights per week on both routes, focusing on picking up guests from stopover points, namely Taipei and Kaohsiung, to the destinations of Okinawa and Narita, respectively.

#### 6. Sustainable Development

Divided into Good / Green / Growth, which is consistent with ESG.

- *Good - Focus on efficient management for stable and sustainable performance.* Thai AirAsia focuses on using resources efficiently, reducing costs, and improving the efficiency of business operations. A key example is maintaining flight punctuality. In 2024, Thai AirAsia's punctuality rate was 79%, down from 83% in 2023, but Thai AirAsia remains the most punctual airline in the country.
- *Green - Focus on reducing environmental impact.* The Company promotes the use of clean technology, along with monitoring the policy of implementing Sustainable Aviation Fuel (SAF) continuously, as well as waste management and finding carbon credits to prepare for compensation under the Carbon Offsetting and Reduction Scheme for International Aviation (CORSA) in the next 3-5

years. In 2024, Thai AirAsia reduced carbon dioxide emissions per passenger to 72 grams of CO<sub>2</sub> per revenue passenger kilometre (gCO<sub>2</sub>/RPK), compared to 86 grams of CO<sub>2</sub> per revenue passenger kilometre in 2019, showing the continuous development of the Company's operational efficiency improvement projects.

- *Growth - Focus on growing with communities and society.* Thai AirAsia and the AirAsia Foundation have supported sustainable tourism projects in Thailand since 2017. Our main project “Journey D”, has helped promote community-based tourism in 13 communities across the country. Ban Mung Nuea community in Phitsanulok province is the latest community to join the project. The Journey D project was established to focus on sharing knowledge with communities to increase their competitiveness in the market. The AirAsia Foundation assists well-known tourist attractions in managing problems caused by an excessive number of tourists.

In addition, Thai AirAsia focuses on safety, occupational health, and the environment in employee work. In the past year, the Lost Time Injury Frequency Rate (LTIFR) decreased to 0.99 times from 1.16 times, while the Injury Severity Rate (ISR) decreased to only 4.66 days per 1 million working hours from 12.70 days.

Thai AirAsia also supports gender equality and diversity. In 2024, the Company had a total of 5,216 employees, with 38.5% being female and 18% being female executives. In the past year, the proportion of female pilots increased from 5.17% to 5.6%.

In addition, Thai AirAsia places strong emphasis on raising public awareness about sustainability, especially among the general public. The airline took part in the Sustainability Expo 2024 held at the Queen Sirikit National Convention Centre, where Mr. Tony Fernandes, Chief Executive Officer of Capital A, participated in a panel discussion highlighting the vital role of sustainability within the aviation industry. At Thai AirAsia's exhibition booth, the company showcased the airline's sustainability vision under two key themes: *AirAsia's Green Journey* and *Your Green Journey with AirAsia*. These highlighted the airline's ongoing path toward greener operations and encouraged guests to travel more responsibly for a more sustainable future.

Overall, in terms of sustainability, the Company received its first ESG assessment from FTSE Russell through cooperation with the Stock Exchange of Thailand. The Company received a score of 3.7 out of 5, which makes Thai AirAsia score higher than the FTSE4Good index criteria, and the latest SET ESG Rating is comparable to the “AA” level of sustainable stocks.

Thai AirAsia remains committed to the Company's mission through the slogan “Now Everyone Can Fly” and continues to move towards stable, sustainable growth and create shared value for shareholders, society, and the Thai aviation industry.

Mr. Santisuk Klongchaiya, Chief Executive Officer, presented 2025 Operation Plan to the meeting which following details:

For 2025, Thailand's tourism industry is expected to continue its recovery. The Tourism Authority of Thailand (TAT) forecasts international tourist arrivals at 39 million, generating revenue of up to THB 3.4 trillion. Growth is expected to be driven by high-quality travellers, supported by emerging trends such as workation and sustainable tourism, alongside the government's continued investment in tourism infrastructure. However, challenges remain, particularly the slower rebound from the Chinese market, impacted by safety concerns and other external factors.

- *Flight Network and Fleet Expansion*

In the domestic market, Thai AirAsia continues to lead in market share and is actively expanding its network through Suvarnabhumi Airport.

On the international front, we plan to optimise our network to align with demand trends in each region. This includes launching new routes such as Haiphong, Busan, and expanding our Fifth Freedom flight, specifically Don Mueang–Hong Kong–Okinawa and Chiang Mai–Taipei–Sapporo. We are also exploring new high-potential destinations.

As for our fleet, Thai AirAsia plans to grow from 60 to 66 aircraft within 2025. We have already received two aircraft earlier this year, and expect the remainder to be delivered in the second half. The focus will be on acquiring A321neo aircraft, which offer increased capacity and up to 25% fuel savings.

- *Revenue Growth Outlook*

We expect total revenue from sales and services to grow by approximately 15% year-on-year in 2025. Passenger volume is targeted at 23-24 million, with a strong emphasis on domestic routes driven by our expanded operations at Suvarnabhumi Airport. Average fares are expected to remain at similar levels to the previous year.

Thai AirAsia remains actively engaged with government agencies to support tourism and related services, which are core components of the national economy.

- *Operational Efficiency*

Across the company, new initiatives are being implemented to manage rising costs, particularly aircraft maintenance and airport-related expenses. These efforts are being systematically tracked to improve both operational efficiency and the overall customer experience. We also aim to restore our On-Time Performance (OTP) to previous levels of excellence.

In addition, Thai AirAsia is committed to maintaining EBITDA margins at similar levels to last year to ensure financial resilience. This will allow for more flexible and efficient cash flow management.

We are also continuing our efforts to become a more sustainable airline by improving fuel efficiency, introducing next-generation aircraft, and building on the progress I shared earlier.

- *Operating Plan 2025: Domestic Market*

Thai AirAsia continues to solidify its position as the leading airline in Thailand's domestic aviation market. As of March this year, we captured approximately 42% of total domestic passenger market share nationwide, reflecting our strong presence across all regions. Our network is uniquely structured with four operating hubs, enabling efficient cross-regional connectivity that sets us apart from competitors.

In 2025, we plan to increase the share of domestic flights in our network from 60% to 65%, in response to continued strong demand in the local market. Domestic routes also offer significantly better unit profitability, approximately twice as high as international routes. To support this growth, we are expanding our domestic network via Suvarnabhumi Airport, with plans to launch the following new routes this year:

- Bangkok (BKK) – Khon Kaen: 14 flights/week
- Bangkok (BKK) – Udon Thani: 14 flights/week
- Bangkok (BKK) – Phitsanulok: 7 flights/week
- Bangkok (BKK) – Buriram: 7 flights/week
- Bangkok (BKK) – Ubon Ratchathani: 7 flights/week
- Bangkok (BKK) – Chiang Rai: 7 flights/week
- Bangkok (BKK) – Nakhon Phanom: 7 flights/week
- Bangkok (BKK) – Lampang: 7 flights/week
- Bangkok (BKK) – Narathiwat: 7 flights/week

- *Operation Plan 2025: International Market*

ASEAN

Thai AirAsia holds the number 1 market share on three key routes such as Vietnam, Laos, and Cambodia, out of the seven ASEAN countries we currently serve. These short-haul international routes operate with a cost structure similar to domestic flights but yield higher international fares, making them a highly profitable segment.

Fifth Freedom Routes

Following the strong performance of our Taiwan–Japan Fifth Freedom route last year, we plan to launch 2 to 3 additional Fifth Freedom routes this year to further enhance our network reach and revenue potential.

East Asia

East Asia remains a relatively high-cost region compared to others. We recognise the need for deeper negotiation efforts to improve cost efficiency and maintain competitiveness in these markets.

## China

China is a market that has slowed down due to various factors, such as concerns about safety as well as the overall economic situation of the country. We plan to reduce our capacity allocation to China from 30% in 2019 to 17% in 2025, reflecting lower demand compared to the pre-COVID period. We continue to monitor evolving market sentiment, including domestic conditions in China and the willingness of Chinese tourists to visit Thailand. We also look forward to potential additional tourism stimulus measures from the Thai government.

## India

Conversely, we are increasing our capacity allocation to India from 8% in 2019 to 18%, reallocated primarily from the Chinese market. India, now the world's most populous country, is experiencing strong growth in outbound travel demand. Additionally, many Indian routes are suitable for red-eye flights, allowing us to maximise aircraft utilisation.

That said, we continue to monitor the seat quota under Phase 2, expected to take effect in the second half of this year, which could further shape our capacity strategy.

In summary, 2025 will be another solid year of performance for Thai AirAsia, as operations stabilise and return to normal across the board. Despite various ongoing challenges, we remain committed to delivering value to all stakeholders such as our shareholders, our passengers, our communities, and most importantly, our people. For updates and more information, we invite all investors to visit our Investor Relations website. Thank you.

The Shareholders and the proxies made inquiries as follows:

- **Mr. Chayawat Karawawattana** (the Shareholder attended in person):

Amid uncertainties such as the trade war and trade tariffs from the United States, how have these factors directly and indirectly impacted the Company, and what are the Company's strategies for managing them?

- **Mr. Tassapon Bijleveld** (Executive Chairman):

In our day-to-day operations, the Company regularly monitors various environmental factors in detail, especially regarding tariffs. At present, we are gathering information from multiple sources and experts to assess the potential impact. However, the overall picture remains unclear. Most of our purchases, whether aircraft or various spare parts, primarily come from Europe. Some engines are sourced from the United States. As of now, the impact of tariffs is still not clearly evident. Nevertheless, the Company continues to exercise close and careful monitoring.

- **Mr. Chayawat Karawawattana** (the Shareholder attended in person):

What are the Company's plans regarding new aircraft acquisitions and the development of future flight routes?

- **Mr. Santisuk Klongchaiya** (Chief Executive Officer):

As previously mentioned, by the end of 2024, the Company had a fleet of 60 aircraft. There are plans to acquire six additional aircraft, two have already been delivered, and the remaining four are expected to be delivered in the second half of the year, likely between the third and fourth quarters. Regarding flight routes, as noted, we aim to expand our domestic network by leveraging the growth potential of Suvarnabhumi Airport. It is important to acknowledge that Don Mueang Airport is currently operating near full capacity, with a congested flight schedule. Therefore, the primary opportunity for increasing domestic flights lies at Suvarnabhumi, which still has available capacity, especially with the addition of the third runway that will enhance the airport's overall capacity. We plan to launch domestic flights to several cities, such as Phitsanulok, Ubon Ratchathani, Udon Thani, and Khon Kaen. In the future, we expect to operate flights from both Don Mueang and Suvarnabhumi airports. On the international front, with the expected expansion of air traffic rights between Thailand and India under Phase 2, we anticipate an increase in seat allocations, which will allow us to expand our services to India. Additionally, the ASEAN market, particularly Vietnam, continues to show strong potential, and the Hai Phong route is currently under development. Moreover, we recently received certification from the FAA, upgrading Thailand's aviation safety rating to Category 1. This allows for direct flight operations to the United States and opens up opportunities to launch services to Busan, South Korea, which is one of our targeted destinations. We are also exploring the Fifth Freedom rights, such as flights from Bangkok to Hong Kong and onward to Okinawa. In June, we will introduce a new route from Chiang Mai to Taipei, continuing to Sapporo. These represent new route expansions for Thai AirAsia.

- **Mr. Sathaporn Kotheeranurak** (the Shareholder attended in person):

In the face of ongoing uncertainty, what strategies has the Company implemented to strengthen its market competitiveness and drive revenue growth in its core business areas?

- **Mr. Santisuk Klongchaiya** (Chief Executive Officer):

As Mr. Tassapon has previously mentioned, the Company continues to closely monitor the situation. As Thai AirAsia, we remain focused on operational efficiency. The most critical factor at present is the uncertainty that lies ahead. We cannot control global economic conditions, policies, or changes happening around the world, many of which are beyond our control. What we can do is to manage our costs as efficiently as possible to ensure optimal performance. At the same time, we continuously look for opportunities to generate revenue, explore new markets, and leverage Fifth Freedom rights, where we can operate flights between two foreign countries after landing in one. Therefore, what lies within our control is to enhance operational efficiency, with a particular focus on cost control

- **Mr. Vichate Tantiwanich** (Chairman of the Board and Chairman of the Meeting):

These are situations that everyone has to face, regardless of the industry they are in. If we look back to the COVID-19 period, what we did was maintain good cost control, preserve quality, and stay prepared. Once everything started to ease, we were ready to bounce back. We have already proven this once, which is why this year we are able to report strong profits. After all of this has passed, our strategy is to remain flexible and constantly aware that we are ready to return to full operations.

There was neither further opinion nor question from the shareholders on this agenda. Then, Chairman of the Meeting informed that this was the matter for acknowledgement, which did not require any resolution, the Meeting should proceed to the following agenda.

**Agenda 4 To consider and approve the Balance Sheet (Statements of Financial Position) and Statements of Income for the year ended 31 December 2024**

The Chairman stated to the Meeting that, according to Public Company Limited Act, B.E. 2535 (1992) (including amendments), Section 112, the Company shall prepare the Balance Sheet and the Statement of Income at the end of each fiscal year, which have been audited by an external auditor, and propose to the Annual Shareholders' Meeting for approval. The Company's Financial Statements for the year ended 31 December 2024, which were audited and signed by Mrs. Kunlapee Piyawannasuth, Certified Public Account (Thailand) No. 6137 of EY Office Limited, and reviewed by the Audit Committee.

Mr. Phairat Pornpathananangoon, Chief Financial Officer, was asked to inform the Meeting.

Mr. Phairat Pornpathananangoon reported to the meeting that the information in support of the consideration to approve the financial statement of the year 2024 starting from the performance of Thai AirAsia as follows:

- In 2024, Thai AirAsia reported total revenue of Baht 50,793 million, an 18% increase from 2023. This growth was driven by both an increase in passenger volume and a 10% rise in average fares. The average fare per passenger increased to Baht 1,967, while ancillary revenue per passenger rose by 1% to Baht 409. Additionally, the company recorded a foreign exchange gain of Baht 589 million due to the appreciation of the Thai Baht.

- Total expenses amounted to Baht 44,092 million, a 10% increase from the previous year. The increase was primarily due to higher maintenance costs, staff expenses, and fuel costs in line with increased seat capacity. Fuel costs accounted for the largest share of cost of sales and services, at 40%. Maintenance and staff costs accounted for 20% and 13%, respectively. The remaining costs were related to airport-related expenses, aircraft depreciation, selling and administrative expenses, and other operating costs.

- In summary, Thai AirAsia reported a net profit for the year was Baht 3,482 million, representing a significant 652% increase from the prior year. This translated to earnings per share (EPS) of Baht 35.97 per share.

- In terms of financial position, Thai AirAsia's total assets increased by 16% from the previous year, reaching Baht 54,636 million, largely due to higher related-party receivables, in line with increased ticket sales, and an increase in right-of-use assets, following the expansion of the fleet.

- Thai AirAsia's total liabilities increased by 8% from the previous year, mainly due to higher accrued expenses, additional debentures, and increased lease liabilities. The company's interest-bearing liabilities increased to Baht 9,940 million, up from Baht 8,660 million in the previous year.

- Thai AirAsia's shareholders' equity remained negative at Baht (9,457) million, but this was an improvement from Baht (12,428) million a year earlier, reflecting the net profit achieved during the year.

#### Separate financial statements of Asia Aviation

- As for the profit and loss statement, since Asia Aviation does not operate any business other than holding shares in Thai AirAsia, the profit and loss statement did not have any movement.

- For the financial position statement, Asia Aviation had total assets remaining at Baht 17,012 million, mainly from investments in Thai AirAsia.

- Total liabilities stood at Baht 1 million, from accrued expenses (annual report preparation and audit fees).

- While the shareholders' equity remained at Baht 17,011 million.

#### Consolidated Financial Statements of Asia Aviation

- Asia Aviation reported consolidated total revenue of Baht 50,794 million, representing an 18% increase from the previous year. The key drivers behind this growth are consistent with those outlined in the profit and loss statement of Thai AirAsia.

- Asia Aviation reported a net profit of Baht 3,478 million for 2024, a substantial increase from Baht 466 million in the prior year, equivalent to 647% growth. This translated to earnings per share (EPS) of Baht 0.2707.

- As for the consolidated financial position, Asia Aviation's total assets increased by 11%, driven almost entirely by a rise in current assets, reflecting the Company's improved business performance. This was mainly due to an increase in related-party receivables within the AirAsia Group, and a rise in cash and cash equivalents, which reached Baht 2,105 million. Non-current assets also increased slightly, by 4% year-on-year, due to growth in right-of-use assets, which corresponds with the expansion of the aircraft fleet.

- Asia Aviation's liabilities increased by 8%, largely due to higher accrued operating expenses, issuance of debentures, and lease liabilities.

- The shareholders' equity stood at Baht 11,379 million, marking a 35% increase from the end of the previous year, driven by the Company's strong earnings performance over the period.

The Shareholders and the proxies made inquiries as follows:

- **Mr. Panus Wangnoi** (the Shareholder attended in person):

How does operating at two airports, DMK and BKK, impact costs, and how does the Company manage this?

- **Mr. Santisuk Klongchaiya** (Chief Executive Officer):

Operating at two airports does not lead to increased costs. The costs at both Don Mueang and Suvarnabhumi airports are efficiently managed, and therefore do not result in any additional expenses.

There was neither further opinion nor question from the shareholders on this agenda. Then, Chairman requested that the Meeting approve the Balance Sheet (Statements of Financial Position) and Statements of Income for the year ended 31 December 2024 as presented; and informed that this agenda shall be approved with resolution of the majority votes of the shareholders, present and voting at the Meeting. The attendees who intend to vote as agree, disagreement or abstention can press the voting button of the electronic system.

#### Resolution

The Meeting had a resolution to approve the Balance Sheet (Statements of Financial Position) and Statements of Income for the year ended 31 December 2024 with the majority votes of the attending shareholders who cast the following votes:

Approved	9,085,792,440	votes	equivalent to	100.0000%
Disapproved	0	votes	equivalent to	0.0000%
Abstained	12,300	votes	not count as vote base	-
Voided ballot	0	vote	not count as vote base	-
Total votes (532 shareholders)	9,085,804,740	votes		

#### Agenda 5 To consider and approve the omission of the allocation of profit and the omission of dividend payment for the year 2024

The Chairman stated to the Meeting that, according to the Public Company Limited Act, B.E. 2535 (1992), stipulates that the Company must appropriate part of its annual net profits to a reserve fund in an amount of not less than 5 percent of the annual net profits with the deduction therefrom the amount representing the accumulated loss carried forwards (if any) until this reserve fund reaches the amount of not less than 10 percent of the registered capital. In addition, the annual dividend payment shall propose to the shareholders at the Annual General Shareholder's Meeting for approval.

Mr. Phairat Pornpathananagoon, Chief Financial Officer, was asked to inform the Meeting.

- 1) The Board recommended that the Shareholders approve the omission of the allocation of profit from the Company's operating result for year 2024 since the Company has statutory reserve in full amounted as applicable by law.
- 2) Dividend policy of the Company and of Thai AirAsia which is a subsidiary and company conducting core business will take into account the operating results, liquidity, cash flows and financial position including conditions and limitations in the payment of dividends, as defined in the loan agreements, bond or related contracts that must be executed according to future business plan and the need for capital investment as well as other factors the Board of Directors sees appropriate.

As aforementioned, the Board recommended that the Shareholders approve the omission of dividend payment from the Company's 2024 performance because the Company had its major income from the dividends received from Thai AirAsia, by the Board of Thai AirAsia has resolved not to pay dividend for the year 2024 due to the fact that Thai AirAsia end its year 2024 performance with net loss.

There was neither further opinion nor question from the shareholders on this agenda. Then, Chairman requested that the Meeting approve the omission of the allocation of profit and the omission of dividend payment for the year-end 2024 as presented; and informed that this agenda shall be approved with resolution of the majority votes of the shareholders, present and voting at the Meeting. The attendees who intend to vote as agree, disagreement or abstention can press the voting button of the electronic system.

### Resolution

The Meeting had a resolution to approve the omission of the allocation of profit and the omission of dividend payment for the year-end 2024 with the majority votes of the attending shareholders who cast the following votes:

Approved	9,085,786,226	votes	equivalent to	99.9998%
Disapproved	12,300	votes	equivalent to	0.0001%
Abstained	8,214	Votes	not count as vote base	-
Voided ballot	0	vote	not count as vote base	-
Total votes (533 shareholders)	9,085,806,740	votes		

### Agenda 6 To consider and approve the appointment of the Company's external auditors and their remuneration for 2025

The Chairman of the Meeting informed the Meeting that to comply with the Public Company Act B.E. 2535 (1992), Section 120 that requires the Annual General Meeting of Shareholders to appoint an auditor and determine the audit fees of the Company every year. To appoint the auditor, the appointment of the same auditor can be made. Mr. Phairat Pornpathananangoon, Chief Financial Officer, was asked to inform the Meeting.

Mr. Phairat Pompathananangoon has reported to the Meeting that the Board of Directors and the Audit Committee have considered and selected the auditor from BDO Audit Company Limited to be the auditor of the Company for the year 2025. BDO Audit Company Limited is a global leader in professional services and to standardise the audit within AirAsia Group that will be increasing the effectiveness of coordination.

In addition, the audit firm and the auditors proposed do not have any relation or any conflict of interest with the Company, the Management, or the Major Shareholders, or anyone related to the aforementioned person.

Therefore, the Company should proposed to the Shareholders' Meeting to consider appointing auditors of the Company from BDO Audit Company Limited to be the Company's auditor for the year 2025 totaling 3 persons whose names are in the following name list:

- |    |                           |                           |
|----|---------------------------|---------------------------|
| 1) | Mr. Teerasak Chuasrisakul | CPA Registration No. 6624 |
| 2) | Mr. Kraisaeng Thiranulak  | CPA Registration No. 5428 |
| 3) | Mr. Narin Churamongkol    | CPA Registration No. 8593 |

Any of the above auditors can conduct the audit and express an opinion on the Company's financial. In the event that none of these auditors is available, BDO Audit Company Limited is authorized to delegate another one of its certified public accountants to conduct the audit.

The audit fee and the quarterly review fees for the Company in 2025 are recommended at Baht 0.90 million, decreasing from 2024 for Baht 150,000. In addition, BDO Audit Company Limited has been selected as the audit firm for the subsidiary in 2025 as well. The audit fee for 2025 and the audit fees by quarter of the subsidiary are Baht 3.75 million, decreasing from 2024 for Baht 700,000 and no non-audit fee. Therewith the appointment of the Company's external auditors and their remuneration for the year 2025 has been approved by the Company's Audit Committee.

There was neither further opinion nor question from the shareholders on this agenda. Then, Chairman requested that the Meeting approve the appointment of the Company's external auditors and their remuneration for 2025 as presented; and informed that this agenda shall be approved with resolution of the majority votes of the shareholders, present and voting at the Meeting. The attendees who intend to vote as agree, disagreement or abstention can press the voting button of the electronic system.

#### Resolution

The Meeting had a resolution to approve the appointment of the Company's external auditors and their remuneration for 2025 with the majority votes of the attending shareholders who cast the following votes:

Approved	9,085,693,367	votes	equivalent to	100.0000%
Disapproved	0	vote	equivalent to	0.0000%
Abstained	113,373	votes	not count as vote base	-
Voided ballot	0	vote	not count as vote base	-
Total votes (533 shareholders)	9,085,806,740	votes		

#### Agenda 7 To consider and approve the appointment of the Company's Directors to replace those who will retire by rotation in 2025

The Chairman of the Meeting informed the Meeting that, Mr. Veerayooth Bodharamik, the Chairman of the Nomination and Remuneration Committee is a director who is retiring by rotation this year. The Chairman would assume the responsibility of providing information to the shareholders for this agenda item.

Mr. Vichate Tantiwanich, Chairman of the Meeting and Nomination and Remuneration Committee reported to the Meeting that as stipulated in the Public Limited Companies Act B.E. 2535, Section 71 and Article 17 of the Company's Articles of Associations, one-third of the Company's Directors must retire by rotation at each Annual General Meeting of Shareholders. The retiring Directors are eligible for re-election.

During the period 1 November 2024 – 31 January 2025 in accordance with the principle of good corporate governance policy relating to the promoting of shareholders' right, the Company invited its shareholders to nominate qualified persons to be elected as the Company's Director in advance. However, there were no shareholders who had proposed a qualified nominee to be elected as the Company's Director.

In this the 2025 Annual General Meeting of Shareholders, there are 4 Directors retired by rotation as follows:

Agenda	Name of Directors	Positions held
7.1	Mr. Santisuk Klongchaiya	Executive Director
7.2	Mr. Dinesh Nambiar	Independent Director
7.3	Mr. Sirot Setabandhu	Independent Director
7.4	Mr. Veerayooth Bodharamik	Independent Director

Whereas the Company Directors considered and unanimously resolved according to the opinion of the Nomination and Remuneration Committee that it should be presented to the Annual General Shareholders' Meeting to consider approving to re-appoint the retired directors at the end of the term in 2025 altogether 4 persons to resume their positions for another term. As the 4 Directors are knowledgeable, capable and experienced in many fields which can be benefit to the Company's operation and have the full qualifications according to the related laws and regulations. The profiles of each director in brief appeared according to the supporting documents of the Notice of the Meeting. (Attachment 3).

There was neither further opinion nor question from the shareholders on this agenda. Then, Chairman requested that the Meeting approve the appointment of the Company's directors to replace those who will retire by rotation in 2025 as presented; and informed that this agenda shall be approved with resolution of the majority votes of the shareholders, present and voting at the Meeting. The voting for this agenda shall vote for each director individually. The attendees who intend to vote as agree, disagreement or abstention can press the voting button of the electronic system.

#### Resolution

The Meeting had a resolution to approve the appointment of the Company's directors to replace those who will retire by rotation in 2025 as the directors for another term with the majority votes of the attending shareholders who cast the following votes:

Agenda 7.1	Mr. Santisuk Klongchaiya to be re-appointed as an Executive Director			
Approved	9,085,029,072	votes	equivalent to	99.9915%
Disapproved	764,190	votes	equivalent to	0.0084%
Abstained	13,478	votes	not count as voting base	-
Voided Ballot	0	vote	not count as voting base	-
Total votes (533 shareholders)	9,085,806,740	votes		

## Agenda 7.2 Mr. Dinesh Nambiar to be re-appointed as an Independent Director

Approved	9,085,733,262	votes	equivalent to	100.0000%
Disapproved	0	vote	equivalent to	0.0000%
Abstained	73,478	votes	not count as voting base	-
Voided Ballot	0	vote	not count as voting base	-
Total votes (533 shareholders)	9,085,806,740	votes		

## Agenda 7.3 Mr. Sirot Setabandhu to be re-appointed as an Independent Director

Approved	9,085,733,262	votes	equivalent to	100.0000%
Disapproved	0	vote	equivalent to	0.0000%
Abstained	73,478	votes	not count as voting base	-
Voided Ballot	0	vote	not count as voting base	-
Total votes (533 shareholders)	9,085,806,740	votes		

## Agenda 7.4 Mr. Veerayooth Bodharamik to be re-appointed as an Independent Director

Approved	8,961,486,767	votes	equivalent to	98.6318%
Disapproved	124,306,495	votes	equivalent to	1.3681%
Abstained	13,478	votes	not count as voting base	-
Voided Ballot	0	vote	not count as voting base	-
Total votes (533 shareholders)	9,085,806,740	votes		

**Agenda 8 To consider and approve the remuneration of the Company's Board of Directors for 2025**

The Chairman of the Meeting asked Mr. Veerayooth Bodharamik, Chairman of the Nomination and Remuneration Committee, to provide information to the shareholders.

Mr. Veerayooth Bodharamik, Chairman of the Nomination and Remuneration Committee reported to the Meeting that the Board of Directors considered and resolved in accordance with the opinion of the Nomination and Remuneration Committee. The remuneration for Directors in 2025 by considering the suitability of the remuneration in line with the performance of the Company, responsibilities and performance of each director. Such remuneration must be at an appropriate level comparable to the market and listed companies with similar size as well as being enough to attract and retain quality directors with the Company. The Company proposed the rates equal to the year 2024 with the following details.

Monetary Remuneration:

1) Each director shall receive the monthly remuneration of 80,000 baht and 80,000 baht allowance for each meeting attendance. Should there be more than 1 meeting in any month, each director shall receive only 80,000 baht allowance in the month. The Chairman of the Board of Directors shall receive the monthly remuneration of 100,000 baht and 100,000 baht allowance for each meeting attendance. Should there be more than 1 meeting in any month, the Chairman shall receive only 100,000 baht allowance in the month.

2) The monthly remuneration for the Audit Committee (in addition to the remuneration as the directors) shall be 80,000 baht. The Chairman of the Audit Committee shall receive the monthly remuneration of 100,000 baht.

3) Upon being appointed by the Board of Directors or the Chairman of the Board to a Committee, a Sub-Committee or a Working Group, the said director shall receive an additional remuneration as the meeting allowance for 40,000 baht per meeting attendance. Should there be more than 1 meeting in any month, each director shall receive only 40,000 baht allowance in the month.

4) The Board of Directors shall receive the bonus for 0.5 percent of the dividend and the allocation shall be as specified by the Board of Directors.

#### Other remuneration -Ticket Benefits

Each director (and his family members, meaning spouse and legitimate children) is entitled to one free round-trip ticket for any destination per month, in total twelve times in one year. The directors are entitled to the said benefit only while they are serving their office terms as the directors of the Company.

Nonetheless, Executive directors shall not receive any remuneration as members of the Board or Sub-Committee.

There was neither further opinion nor question from the shareholders on this agenda. Then, Chairman requested that the Meeting approve the remuneration of the Company's Board of Directors for 2025 as presented; and informed that this agenda shall be approved with resolution of not less than 2/3 of all the votes from the attending shareholders. The attendees who intend to vote as agree, disagreement or abstention can press the voting button of the electronic system.

#### **Resolution**

The Meeting had a resolution to approve the remuneration of the Company's Board of Directors for 2025 with not less than 2/3 of all the votes from the attending shareholders as follows:

Approved	9,085,786,226	votes	equivalent to	99.9997%
Disapproved	0	vote	equivalent to	0.0000%
Abstained	20,514	votes	equivalent to	0.0002%
Voided ballo	0	vote	not count as voting base	-
Total votes (533 shareholders)	9,085,806,740	votes		

#### **Agenda 9 Other matters (If any)**

The Chairman of the Meeting informed the Meeting that this Agenda is set up for the shareholders to ask questions and/or share opinions to the Board (If any) and/or the Board to explain, reply to the questions of the shareholders. No presentation of other matters to be approved by the Meeting and no resolution will be made in this Agenda.

The Shareholders and the proxies made inquiries as follows:

- **Mr. Satit Thamsuaydee** (the Shareholder attended in person):

I would like to understand the main causes of flight delays, and whether such delays result in additional expenses for the company?

- **Mr. Santisuk Klongchaiya** (Chief Executive Officer):

There are various reasons that can cause flight delays. The main uncontrollable factors include weather conditions. Sometimes, severe weather such as heavy rain or storms can affect service operations, take-offs, and landings. Another significant factor is air traffic. At certain times, air traffic in some areas, especially at major airports like Bangkok or along certain flight routes, can be quite congested. As a result, time slots are allocated to allow aircraft to pass through when traffic is less intense. For example, regions such as China, Japan, and Hong Kong often experience heavy air traffic, so departure times may be adjusted to avoid peak traffic periods. These are factors that are difficult to control. Another factor is technical errors related to the aircraft. Occasionally, an aircraft may experience issues that compromise maximum safety. In such cases, maintenance must be performed first, due to various reasons. Of course, we do our best to resolve these issues. If such factors are not present, flights can depart as scheduled. Coordination between all involved parties is crucial to ensure on-time departures. However, when these factors do arise, we must manage the situation and take the utmost care of our passengers as efficiently as possible.

As for expenses, the Civil Aviation Authority of Thailand (CAAT) has regulations in place regarding flight delays such as how long a delay must be before compensation is provided to passengers. There are also clear rules set by CAAT regarding the provision of refreshments, meals, and accommodation, which airlines are strictly required to follow. These may result in some costs. Other costs may be less visible, such as staffing. When a flight is delayed, staff may have to work overtime, which can lead to fatigue. There is also the matter of passenger confidence in the airline. Frequent delays may result in hidden costs related to diminished trust. Nevertheless, Thai AirAsia has demonstrated strong performance in managing on-time operations. We were ranked the most punctual airline in Thailand and among the top five in Asia last year, according to rankings by Cirium. We continue to strive for the highest level of efficiency in maintaining our on-time performance.

- **Mr. Satiit Thamsuaydee** (the Shareholder attended in person):

I heard that some Chinese airlines are now using domestically manufactured aircraft, which offer more legroom. However, the quality in other aspects is still uncertain. Has the management looked into information about Chinese-made aircraft, either for potential future purchases or to better understand the strengths and weaknesses of competitors using these aircraft?

- **Mr. Tassapon Bijleveld** (Executive Chairman):

As for the COMAC aircraft, many leading global aircraft manufacturers have been involved in its production. The current models are relatively small, about half the size of the aircraft Thai AirAsia currently operates. However, there are models with similar sizes as well, and it is one of the options that the AirAsia Group has been studying. That said, the information we currently have is still insufficient. We have been invited to visit the factory in China soon, and we plan to gain more insights

during that visit. At this point, it is difficult to provide concrete answers until we have toured the facility and received technical briefings from COMAC. Therefore, we expect to have more information to share and answer further questions in the next meeting.

- **Mr. Piyapong Prasaththong** (the Shareholder attended in person):

I would like to inquire about the earthquake in Myanmar that occurred on 28 March 2025, as well as the international trade policies of U.S. President Donald Trump. How has AirAsia been affected by these events?

- **Mr. Santisuk Klongchaiya** (Chief Executive Officer):

Regarding the earthquake, during the time of the incident, there was some news coverage about its impact on Thailand, which caused some psychological effects on tourists. During the week of the incident, we observed a drop in the load factor or booking rate by approximately 20% - 30%, and the no-show rate, passengers who did not show up for their flights was around 10% - 20%. However, once it became clearer that the impact on Thailand was minimal, the situation gradually improved. At this point, concerns about the earthquake have virtually no effect on tourist behavior. As for the U.S. tax measures, as the Chairman mentioned, the Company is currently studying the potential impacts. What we can control are our internal management processes, staying flexible, minimising costs, and keeping the organisation as lean as possible, to be well-prepared for any situation that may arise. Thank you.

- **Mr. Piyapong Prasaththong** (the Shareholder attended in person):

Does AirAsia have any plans to join an airline alliance such as Star Alliance, SkyTeam, or oneworld?

- **Mr. Tassapon Bijleveld** (Executive Chairman):

The Company does not currently have plans to join oneworld or Star Alliance, as our products and services differ significantly. However, we are exploring codeshare or interline for certain destinations. For example, airlines from the Middle East that land at Suvarnabhumi Airport may want to connect to popular destinations like Phuket or Krabi, so we may consider codeshare or interline partnerships in such cases. We would focus specifically on routes with high demand. Another example is flights to China, where we might establish codeshare to reach smaller cities that we currently do not fly to. These arrangements are being considered and may materialise soon, but they will be limited to specific destinations and will not involve joining any of the existing global airline alliances.

There was neither further opinion nor question from the shareholders on this agenda, then Chairman of the Meeting further announced to the meeting that thank you very much for your valuable question, it is truly appreciated. I would like to inform our shareholders that our airline is highly prepared and possesses great potential to enter new markets. Therefore, any partners wishing to do business in Thailand would not miss the opportunity to connect with AirAsia. Over the years, we have overcome many crises and challenges, which has proven our resilience and strong adaptability. Today's meeting has been of high quality, and I would like

to extend my sincere thanks to our shareholders for attending and supporting us year after year. I also wish to express my deep appreciation to all the members of the Board of Directors present here today, as well as to our auditors, legal advisors, the entire team, and all staff members who have facilitated and supported this meeting. Their efforts have made this one of the most successful online shareholder meetings. Finally, I wish everyone good health, safe travels wherever you go, happiness, and continued encouragement for us as we strive to do our best. Thank you all.

To summary, there are 23 shareholders who attended the Meeting, which is equal to 2,289,203,038 shares, and 510 proxies, which is equal to 6,796,603,702 shares. In total, there are 533 attendees, total shares held are 9,085,806,740 shares represent 70.7066 percent of the shares sold of the Company. Whereas the Company will provide the Minutes of the Annual General Shareholders' Meeting to record important details in summary related the Agenda and send it to the Stock Exchange of Thailand and the Ministry of Commerce within the time as specified by law and publicise it on the website of the Company.

The Meeting closed at 15.59 hrs

*(Signature)*

(Mr. Vichate Tantiwanich)

Chairman of the Meeting

*(Signature)*

(Ms. Nisres Distes)

Company Secretar

## Profiles of the retiring director proposed for re-appointment

### Mr. Tassapon Bijleveld

Type of Director proposed for election: Executive Director

Present Position: Director/ Executive Chairman  
(The director who is authorised to sign on behalf of the Company)

The date of appointment as Director: 21 June 2007  
(a tenure of 18 years and 10 months)

Age (years): 59



Shareholding Percentage of Asia Aviation PLC (%)<sup>(1)</sup>: 17.7483

Relationship with other Directors and Management<sup>(2)</sup>: - None -

#### Education/ Training:

- Master Degree of Science Thammasart University, Master in Marketing Program
- Bachelor Degree of Business Administration Major in Marketing, Assumption University (ABAC)
- Director Certification Program (DCP 148/2011), Thai Institute of Directors Association (IOD)
- Director Accreditation Program (DAP 81/2009), Thai Institute of Directors Association (IOD)
- The Capital Market Academy (CMA 13), The Stock Exchange of Thailand

#### 5 years past and present work experience

- Holding a position as Directorship/ Executive:

Position in Company and Subsidiary	2018 - present	Executive Chairman	Asia Aviation Plc.
	2007 - present	Director	Asia Aviation Plc.
	2020 - present	Risk Management Committee Advisor	Thai AirAsia Co., Ltd.
	2018 - present	Executive Chairman / Corporate Governance and Sustainability Committee	Thai AirAsia Co., Ltd.
	2014 - present	Nomination and Remuneration Committee	Thai AirAsia Co., Ltd.
	2003 - present	Director	Thai AirAsia Co., Ltd.
	2021 - present	Director	Asia Aviation Center Co., Ltd.
Position in Other Listed Companies (None)	-	-	-

<sup>1</sup> Including the shareholding from spouse and minor child

<sup>2</sup> Family relationship means relation by blood, wedding and registered by laws

Position in Non-Listed Companies (6 Companies)	2018 - present	Director	AirAsia SEA Limited (Formerly known as AirAsia Group (IHQ) Co., Ltd.)
	2018 - present	Director	Red Aviation Co., Ltd.
	2017 - present	Director	Bangkok Aviation Center Plc.
	2014 - present	Director	Tune Insurance Plc.
	2013 - present	Director	Thai AirAsia X Co., Ltd.
	2010 - present	Director	Wealth Ventures Co., Ltd.
	2017 - 2025	Director	Kampee Corporation Co., Ltd.
	2017 - 2025	Director	Kampee Logistics Co., Ltd.
	2016 - 2023	Director	Suadam Corporation Co., Ltd.

Position in other company that compete with/ relate to Company that may cause conflict of interest: - None -

**Attendance at the Meeting in 2025:**

- The Board of Directors Meeting - 7/8 times
- The 2025 Annual General Meeting of Shareholders - 1/1 times

Illegal Record in past 10 years: - None -

Having the following interests in the Company, parent company, subsidiaries, affiliates or any legal entities that have Conflicts, at present or in the past 2 years:

- Being a director who takes part in managing day-to-day operation, an employee, or an advisor who receives a regular salary or fee - None -
- Being a professional service provider (i.e., auditor, lawyer) - None -
- Having the significant business relations that may affect the ability to perform independently - None -

**Criteria for Nominating Directors:**

The Board of Directors has duly considered and reviewed the nomination in accordance with the established criteria and the recommendation of the Nomination and Remuneration Committee, and is of the opinion that Mr. Tassapon Bijleveld possesses all qualifications as required by law, as well as extensive knowledge, capabilities, and experience in various fields. In particular, his experience in senior executive positions within the organisation has resulted in over 20 years of expertise in the airline industry. He also possesses strong expertise in management, marketing, and strategy, which has played a significant role in consistently supporting the operations of the Company and its subsidiary. The Board therefore deems it appropriate to propose to the shareholders' meeting his re-election as a director of the Company for another term.

## Mr. Kulvat Janvatanavit

Type of Director proposed for election: Non-Executive Director  
 Present Position: Non-Executive Director  
 The date of appointment as Director: 22 February 2024  
 (a tenure of 2 years and 2 months)  
 Age (years): 59  
 Shareholding Percentage of Asia Aviation PLC (%)<sup>(1)</sup>: - None -  
 Relationship with other Directors and Management<sup>(2)</sup>: - None -



### Education/ Training:

- MBA, American Graduate School of International Management, Thunderbird Business School, USA
- Bachelor of Business Administration, Faculty of Commerce and Accountancy, Chulalongkorn University
- Director Certification Program (DCP 4/2000), Thai Institute of Directors Association (IOD)

### 5 years past and present work experience

- Holding a position as Directorship/ Executive:

Position in Company and Subsidiary	2024 - present	Director	Asia Aviation Plc.
	2024 - present	Director	Thai AirAsia Co., Ltd.
Position in Other Listed Companies (1 Company)	2008 - present	Executive Board	Don Muang Tollway Plc.
Position in Non-Listed Companies (6 Companies)	2023 - present	Director	Car Prompt Co., Ltd.
	2020 - present	Director	Paragon Car Rental Co.,Ltd.
	2014 - present	Director	Quality Rent A Car Co., Ltd.
	2012 - present	Director	Beyond Green Co.,Ltd.
	Present	Director	Kiarti Thanee Country Club Co., Ltd.
	Present	Director	Teppatana Paper Mill Co., Ltd.
	2020 - 2023	Director	FWD General Insurance Plc.

Position in other company that compete with/ relate to Company that may cause - None - conflict of interest:

### Attendance at the Meeting in 2025:

- The Board of Directors Meeting - 8/8 times
- The 2025 Annual General Meeting of Shareholders - 1/1 times

<sup>1</sup> Including the shareholding from spouse and minor child

<sup>2</sup> Family relationship means relation by blood, wedding and registered by laws

Illegal Record in past 10 years: - None -

Having the following interests in the Company, parent company, subsidiaries, affiliates or any legal entities that have Conflicts, at present or in the past 2 years:

- Being a director who takes part in managing day-to-day operation, an employee, or an advisor who receives a regular salary or fee - None -
- Being a professional service provider (i.e., auditor, lawyer) - None -
- Having the significant business relations that may affect the ability to perform independently - None -

**Criteria for Nominating Directors:**

The Board of Directors has duly considered and reviewed the nomination in accordance with the established criteria and the recommendation of the Nomination and Remuneration Committee, and is of the opinion that Mr. Kulvat Janvatanavit possesses all qualifications as required by law, as well as the knowledge, capabilities, and expertise in accounting, finance, and management. He is able to provide strategic advice to support the Company's business operations in alignment with its plans and defined objectives. He also has experience in risk management and adaptability to changing circumstances, which are key factors in supporting the Company's long-term growth and success. The Board therefore deems it appropriate to propose to the shareholders' meeting his re-election as a director of the Company for another term.

## Dato' Mohamed Khadar Bin Merican

Type of Director proposed for election: Non-Executive Director  
 Present Position: Non-Executive Director  
 The date of appointment as Director: 26 November 2021  
 (a tenure of 4 years and 5 months)



Age (years): 70  
 Shareholding Percentage of Asia Aviation Plc. (%)<sup>(1)</sup>: - None -  
 Relationship with other Directors and Management<sup>(2)</sup>: - None -

### Education/ Training:

- Accountancy, Fellow of the Institute of Chartered Accountants in England & Wales
- Accountancy, Member of Malaysian Institute of Accountants

### 5 years past and present work experience

- Holding a position as Directorship/ Executive:

Position in Company and subsidiary	2021 - present	Director	Asia Aviation Plc.
	2016 - present	Director	Thai AirAsia Co., Ltd.
Position in Other Listed Companies (None)	-	-	-
Position in Non-Listed Companies (7 Companies)	present	Independent Non-Executive Director / Chairman	Tune Protect Group Bhd.
	present	Independent Non-Executive Director / Chairman	BNP Paribas Malaysia Bhd.
	2018 - present	Independent Non-Executive Director	Capital A Berhad (Formerly known as AirAsia Group Berhad)
	2018 - present	Independent Non-Executive Director	IRIS Corporation Berhad
	2015 - present	Chairman	RCL Agencies (M) Sdn. Bhd.
	2005 - present	Chairman	SOGO (K.L.) Department Store Sdn. Bhd.
	2002 - present	Independent Non-Executive Director	Rashid Hussain Berhad (In Members' Voluntary Liquidation)
	1996 - 2021	Director	Ferrite Sdn. Bhd.

Position in other company that compete with/ relate to Company that may cause conflict of interest: - None -

<sup>1</sup> Including the shareholding from spouse and minor child

<sup>2</sup> Family relationship means relation by blood, wedding and registered by laws

**Attendance at the Meeting in 2025:**

- The Board of Directors Meeting - 7/8 times
- The 2025 Annual General Meeting of Shareholders - 1/1 times

**Illegal Record in past 10 years:** - None -

**Having the following interests in the Company, parent company, subsidiaries, affiliates or any legal entities that have Conflicts, at present or in the past 2 years:**

- Being a director who takes part in managing day-to-day operation, an employee, or an advisor who receives a regular salary or fee - None -
- Being a professional service provider (i.e., auditor, lawyer) - None -
- Having the significant business relations that may affect the ability to perform independently - None -

**Criteria for Nominating Directors:**

The Board of Directors has duly considered and reviewed the nomination in accordance with the established criteria and the recommendation of the Nomination and Remuneration Committee, and is of the opinion that Dato' Mohamed Khadar Bin Merican possesses all qualifications as prescribed by law. He is a highly qualified individual with extensive knowledge, capabilities, and experience in various fields, including accounting and finance, management, and risk management. In addition, he has over eight years of experience in the airline industry through his directorship within the AirAsia Group, providing him with a strong understanding of the operations of the Company and its subsidiary. The Board therefore deems it appropriate to propose his re-election as a director of the Company for another term.

**Mr. Low Kar Chuan**

Type of Director proposed for election: Non-Executive Director

Present Position: Non-Executive Director

The date of appointment as Director: 23 January 2026  
(a tenure of 3 months)

Age (years): 44

Shareholding Percentage of Asia Aviation Plc. (%)<sup>(1)</sup>: - None -Relationship with other Directors and Management<sup>(2)</sup>: - None -**Education/ Training:**

- Bachelor of Commerce (Major in Accounting), Curtin University of Technology, Australia
- Certified Practicing Accountant, CPA Australia
- Chartered Accountant, Malaysia Institute of Accountants

**5 years past and present work experience**

- Holding a position as Directorship/ Executive:

Position in Company and subsidiary	2026 - present	Director	Asia Aviation Plc.
	2026 - present	Director	Thai AirAsia Co., Ltd.
Position in Other Listed Companies (None)	-	-	-
Position in Non-Listed Companies (1 Company)	2026 - present	Group Chief Financial Officer	AirAsia X Berhad
	2025 - 2026	Chief Financial Officer	AirAsia Aviation Group Ltd.
	2009 - 2025	Director / Head, Client Coverage, Group Investment Banking	RHB Investment Bank Berhad

Position in Other company that compete with/ relate to Company that may cause conflict of interest: - None -

**Attendance at the Meeting in 2025:**

- The Board of Directors Meeting - 0/0 times
- The 2025 Annual General Meeting of Shareholders - 0/0 times

Illegal Record in past 10 years: - None -



<sup>1</sup> Including the shareholding from spouse and minor child

<sup>2</sup> Family relationship means relation by blood, wedding and registered by laws

Having the following interests in the Company, parent company, subsidiaries, affiliates or any legal entities that have Conflicts, at present or in the past 2 years:

- Being a director who takes part in managing day-to-day operation, an employee, or an advisor who receives a regular salary or fee - None -
- Being a professional service provider (i.e., auditor, lawyer) - None -
- Having the significant business relations that may affect the ability to perform independently - None -

**Criteria for Nominating Directors:**

The Board of Directors has duly considered and reviewed the nomination in accordance with the established criteria and the recommendation of the Nomination and Remuneration Committee, and is of the opinion that Mr. Low Kar Chuan possesses all qualifications as prescribed by law. He has extensive knowledge, expertise, and experience in accounting, finance, and investment, with a strong background as a senior finance executive within the Group. He also has in-depth understanding of the airline business and related industries, which will further strengthen the Board's composition and enhance its overall effectiveness. The Board therefore deems it appropriate to propose his re-election as a director of the Company for another term.

## Articles of Association of the Company in relation to the Shareholders' Meeting

### 1. To summon for the Shareholders Meeting

Article 31 The Board of Directors shall arrange for an annual general meeting of shareholders to be held within four (4) months of the last day of the accounting year of the Company.

Shareholders' meeting other than the meeting mentioned in the first paragraph shall be called extraordinary general meetings. The board of directors may call such an extraordinary general meeting at any time it deems appropriate.

One or more shareholders holding shares amounting to not less than ten (10) percent of the total number of shares sold may submit their request for the board of directors to call an extraordinary general meeting at any time, but the subject and reasons for calling such a meeting must be clearly stated in the request in which case the board of directors shall call a shareholders' meeting to be held within forty-five (45) days of the date of receipt of such a request from shareholders.

If the board of directors does not arrange for the meeting of shareholders within forty-five (45) days of the date of receipt of such a request from shareholders, the shareholders who subscribe their names or other shareholders holding shares amounting to the required amount may call the meeting themselves within forty-five (45) days as from the date on which the period of forty-five (45) days that the board of directors shall convene the meeting ends.

In this case, the meeting is deemed a shareholders meeting called by the board of directors and the Company shall be responsible for the necessary expenses incurred from convening the meeting and shall reasonably facilitate the meeting.

In the case where the number of shareholders present at the meeting convened by the shareholders under the fourth paragraph is not sufficient to constitute a quorum as required in Article 33, the shareholders under the fourth paragraph shall be jointly responsible to the Company for the expenses incurred from the convening of such meeting.

The shareholders' meeting convened under the first and second paragraph may be conducted by means of electronic, provided that such meeting shall be convened in accordance with the method prescribed under applicable law and regulations at the time, or the relevant law and regulations applied mutatis mutandis. Such meetings of the shareholders conducted by means of electronic bear the same effects as any meeting which the shareholders attend the meeting at the same venue in accordance with the methods prescribed under the law and these Articles of Association.

Article 32 In calling a shareholders' meeting, the board of directors shall prepare a notice thereof specifying the place, date and time, agendas of the meeting and the matters to be proposed to the meeting together with proper details by clearly indicating whether they are proposed for acknowledgement, approval or consideration, as the case maybe, including opinions of the board of directors thereon. The notice of such meeting shall be sent to the shareholders and the registrar not less than seven (7) days prior to the date of the meeting, and be published in a

newspaper for not less than three (3) consecutive days, no less than three (3) days prior to the date of the meeting. If the shareholders' meeting is conducted by means of electronic, a notice of the meeting and attachment can be sent electronically, provided that such notice and attachment shall be sent within the period and the notice of the meeting shall be published in the newspaper for the period prescribed in this paragraph. The Company shall keep the copy of the notice and attachment as evidence. Such documents can be kept as electronic data.

The shareholders' meeting may be held in the province in which the head office of the Company is located or in any other place as specified by the board of directors.

Article 34 Regardless of whether the shareholders' meeting is conducted in physical or by means of electronic, the chairman of the board of directors shall preside as chairman of the meeting. In the event that the chairman of the board is not present at the meeting or cannot perform his or her duty, the vice-chairman shall act as the presiding chairman. If there is no vice-chairman, or the vice- chairman not present at the meeting or cannot perform his or her duty, the meeting shall elect a shareholder present at the meeting to be the chairman of the meeting.

Article 36 The Company shall call the annual general shareholders' meeting to consider the following agenda:

- (1) Consider the Board of Directors' report on the Company's businesses over the past year;
- (2) Consider to approve Balance Sheet and Statement of Income over the past year;
- (3) Consider to approve the appropriation of profits;
- (4) Consider to elect the directors succeeding the directors retired by rotation;
- (5) Consider to determine the directors' remuneration;
- (6) Consider to appoint the auditor and determine auditing fee; and
- (7) Other businesses

## 2. The Quorum

Article 33 At a shareholders meeting, regardless of whether the shareholders' meeting is conducted in physical or by means of electronic, at least twenty-five (25) shareholders and proxies (if any), or not less than one-half of the total number of shareholders, holding an aggregate number of shares not less than one-third (1/3) of the total shares sold, must attend the meeting to constitute a quorum.

At any shareholders' meeting, in case where one (1) hour has passed since the time for which the meeting is scheduled and the number of shareholders attending the meeting has not constituted a quorum under the first paragraph, if the meeting is called by a request of shareholders, such meeting shall be cancelled. If the meeting is not called by the request of shareholders, another meeting shall be called and the notice of the meeting shall be sent to the shareholders not less than seven (7) days prior to the date of the meeting. At this subsequent meeting, no quorum is required.

**3. Accounting, Finance and Auditing**

Article 39 The Board of Directors must prepare Balance Sheet and Statement of Income as at the end of the Company's accounting period and propose to the annual general shareholders' meeting for approval. And the Board of Directors must have an auditor to complete the examination of its Balance Sheet and Statement of Income before proposing to the shareholders' meeting.

Article 41 The auditor must not be the Company's director, employee, worker, or must not hold any position in the Company.

**4. Dividend and reserve fund**

Article 44. Dividends shall not be paid from any source other than profits. If the company has accumulated losses, dividend payments are prohibited.

Dividends shall be distributed equally per share, except in cases where the company issues preferred shares and specifies a different dividend entitlement from ordinary shares. In such cases, dividends shall be allocated as specified. Dividend payments must be approved by the shareholders' meeting.

The Board of Directors may, from time to time, declare interim dividends to shareholders if it deems that the company has sufficient profits to do so. Once interim dividends have been paid, the Board shall report such payments to the shareholders' meeting for acknowledgement at the next meeting.

Dividends shall be paid within one (1) month from the date of the resolution of the shareholders' meeting or the Board of Directors' meeting, as the case may be. A written notice of the dividend payment shall be sent to shareholders, and a public notice shall be published in a newspaper for at least three (3) consecutive days.

Article 45 The Company must appropriate certain amount of its annual net profits as Reserves by not less than five (5) percent of the annual net profit after deducting the accumulated loss brought forward (if any) until the reserves amount is not less than ten (10) percent of the registered capital.

**5. Rule and procedure to elect the Board of Directors**

Article 16 The Meeting of Shareholders shall elect the Board of Directors in accordance with the rules and procedures as follows:

(1) Every shareholder shall have one vote for each share of which he/she is the holder.

(2) Each shareholder may exercise all the votes he/she has under the (1) above to elect one or several director(s). In the event of electing several directors, he/she may not allot his/her votes to each unequally.

(3) The persons receiving the highest votes in their respective order of the votes shall be elected as directors at the number equal to the number of directors required at that time.

In the event of an equality of votes among the persons elected in order of respective high numbers of votes, which number exceeds the required number of directors of the Company at that time, the Chairman of the Meeting shall be entitled to a second or casting vote.

Article 17 At every annual general shareholders' meeting, one-third (1/3) of the directors shall retire by rotation. If the number of directors is not a multiple of three, then the number of directors closest to one-third (1/3) shall retire.

The retiring directors may be re-elected

Directors, who must retire in the first and second years after the Company has been registered, will participate in the draw to find out who will retire. In subsequent years, the director who has held office longest shall retire first.

## 6. Directors' Remuneration

Article 22 The Director is entitled to remuneration from the Company in the forms of rewards, meeting allowance, gratuities, bonus or other types of benefits as the shareholders' meeting will consider and have a resolution with not less than two-thirds (2/3) of the votes from all attending shareholders at the meeting. Remuneration may be fixed by certain amounts or set by certain criteria from time to time or effective until the shareholders' meeting will have a resolution to change otherwise. In addition, the Company's directors are entitled to receive other allowances and benefits in compliance with the Company's regulations.

The statements in the first paragraph will not affect the rights of that directors appointed from the Company's employees or workers in receiving remuneration or benefits as the Company's employees or workers.

## 7. Voting

Article 35 Regardless of whether the shareholders' meeting is conducted in physical or by means of electronic, in vote casting at the shareholders' meeting, each share shall be counted as one vote. Any shareholder having special interests in any matter shall not be entitled to vote on such matter, except for voting on the election of directors. A resolution of the shareholders' meeting shall require:

- (1) In a general case, a majority vote of the shareholders attending the meeting and casting their votes. In case of a tie vote, the chairman of the meeting shall have an additional vote as a casting vote.
- (2) A vote of not less than three-fourth (3/4) of the total votes of the shareholders attending the meeting and entitled to vote, in the following cases:
  - a) Sale or transfer of the entire or partial material business of the Company to other person;
  - b) Purchase or acceptance of transfer of the business of other private or public limited companies by the Company;

- c) Execution, amendment or termination of contracts in respect of the granting of a hire of the entire or partial material business of the Company; empowerment of other person to manage business of the Company; or merger of business with other person for the purpose of profit and loss sharing;
- d) Amendment to the Memorandum of Association or Articles of Association;
- e) Increase or decrease of the registered capital of the Company;
- f) Dissolution of the Company;
- g) Issuance of debentures of the Company;
- h) Merger of business with other company.

## Voting Procedures and Vote Counting

### 1. General agenda

1.1 A vote in each agenda shall be one share one vote. Shareholders or proxy shall only vote for: agree, disagree or abstain while splitting of votes is not allowed, except in the case of custodian.

#### 1.2 Proxy:

- Proxy shall cast a vote only as specified in the Proxy; non-compliance shall not constitute a valid vote by shareholders.
- In the event no instruction has been specified, or instruction is not clear on the Proxy on each agenda, or the Meeting considers or votes on any issue other than those specified on the Proxy, or there would be any amendment to or change in facts, then proxy shall have discretion to consider and vote as appropriate.

### 2. Director agenda

According to Article 16 of the Company's Articles of Association, the Meeting of Shareholders shall elect directors in accordance with the rules and procedures as follows:

2.1 Shareholder or proxy shall have one vote for each share of which he/she is the holder.

2.2 Shareholder or proxy may exercise all the votes he/she has under 2.1 above to elect one or several director(s). In the event of electing several directors, he/she may not allot his/her votes to each unequally.

2.3 The persons receiving the highest votes in their respective order of the votes shall be elected as directors at the number equal to the number of directors required at that time. In the event of an equality of votes among the persons elected in order of respective high numbers of votes, which number exceeds the required number of directors of the Company at that time, the Chairman of the Meeting shall be entitled to a second or casting vote.

### **Procedures on Casting Votes and Votes Counting**

Chairman of the Meeting or officer shall explain casting vote: one share per one vote under the following procedures:

1. The Chairman shall ask the Meeting to cast votes through the AGM e-Voting system on each agenda item as for agreement, disagreement, or abstention. A vote shall be cast by a shareholder or proxy with only one opinion (except in the case of a custodian, where the Proxy allows otherwise).

2. To count the votes, disapproved, abstained and invalid votes will be deducted from the total votes of the shareholders who attend the Meeting and are entitled to vote. The remainder counted as agreement on such agenda.

3. Results shall be announced for each agenda.

Procedure and Terms and Conditions

for attending the 2026 Annual General Meeting of Shareholders through Electronic Media

To attend the 2026 Annual General Meeting of Shareholders of Asia Aviation Public Company Limited through Electronic Media, please thoroughly study and fully observe the Procedure and the terms and conditions stated below.

**1. Filing of request for meeting registration and attendance via Inventech Connect**

1.1 Shareholders/proxies intending to attend the meeting are required to file a request to attend the meeting via Inventech Connect. In doing so, all required personal data and relevant documents as indicated in Attachment 6.1 of the notice of the general meeting of shareholders of the Company must be duly and completely provided in support of the identity verification of shareholders/proxies.

The Company reserves the right to accept requests for meeting attendance via Inventech Connect from shareholders who are, as of the record date announced by the Company, eligible to attend the 2026 Annual General Meeting of Shareholders.

1.2 In filing the request stated in 1.1 above, shareholders/proxies hereby affirm that all information provided is complete and correct, and acknowledge that the Company reserves the right to proceed with relevant verification. Should findings from such verification give grounds for doubts about the validity of relevant information or documents, the Company may at its discretion proceed with any actions, which include but are not limited to the rejection of their requests and the suspension of their meeting attendance rights, to ensure compliance of the meeting with applicable laws and the Company's rules and regulations.

1.3 Shareholders may file a meeting attendance request from 7 April 2026 until the Meeting is adjourned. However, the officers will inspect the e-Request only on business days during 8.30 hrs. - 17.30 hrs.

**2. Meeting attendance and voting via Inventech Connect**

2.1 After the meeting attendance request filed each shareholder/proxy has been approved, a username and a password will be sent to the e-mail address specified by the shareholder/proxy during the request filing stated in 1.1 above. Kindly note that such username and password are considered personal data of shareholders/proxies. Therefore, shareholders/proxies shall be accountable for the confidentiality of such information and shall not disclose the username and password provided by the Company to any other parties.

2.2 The rights to attend and vote at the meeting are personal rights of shareholders/proxies. As each username can log into Inventech Connect only from one device at a time, shareholder/proxies shall keep the username and password only for their own and sole use without allowing other parties to use their username and password. The Company shall not be responsible for any damage arising from or in consequence of non-compliance of shareholders/proxies with these terms and conditions.

- 2.3 With regard to voting via Inventech Connect, shareholders/proxies may opt for advance voting on all agenda items or for live voting. However, shareholders/proxies must remain logged in throughout the session of such agenda item(s) and are required to cast their votes on each agenda item prior to its close of voting. Shareholders/proxies who leave the meeting (log-out) prior to the close of voting of any agenda item will not be counted toward the quorum for such agenda item and their votes will be annulled for such agenda item. Nonetheless, log-out during any agenda items does not bar the rights of shareholders/proxies to re-login or vote on remaining agenda items.
- 2.4 To make inquiries or express opinions, shareholders/proxies may press “Question” button on the screen, followed by their questions and/or opinions. The questions and/or opinions raised by shareholders/proxies must be related to items on the meeting agenda. Suggestions and questions that are irrelevant to any items on the meeting agenda may be presented during the open session at the end of the meeting. The Company reserves the right to provide answers and clarifications in response to matters that are relevant to the items on the meeting agenda only.
- 2.5 In the event that audiovisual communication is used as a means for shareholders/proxies to raise their questions and/or opinions, shareholders/proxies give consent that the Company may create, use and distribute video and audio records of shareholders/proxies for the benefit of the electronic meeting and relevant documentation. For the effectiveness of the meeting facilitation and time management, each shareholder/proxy should finish their questions and/or opinions concisely and the Company reserves the right to limit the number of shareholders/proxies presenting their questions and/or opinions to the meeting via the audiovisual communication as deemed appropriate. In addition, the Company reserves the right to terminate any inquiries and/or opinions that are considered violation of laws or rights of others.

### **3. Personal data**

- 3.1 The Company will collect, use and process personal data of shareholders and proxies in support of rights and identity verification, meeting attendance, voting, and meeting minutes preparation. The Company will also collect, use, distribute and create video and audio records of shareholders and proxies for the benefit of the meeting. Shareholders and proxies who have provided personal data of third parties shall be accountable for notifying such third parties the details about the collection, use and disclosure of personal data and rights according to the Privacy Policy Notice.
- 3.2 Personal data will be retained by the Company according to the data retention period prescribed by laws but no longer than 10 years. Such personal data will be erased/destroyed upon the end of the data retention period.

**4. Other terms and conditions**

- 4.1 Contents, including video and audio records, of this meeting are intellectual property of the Company as the sole owner. Recording, extraction, copying, use, and distribution of contents, including video and/or audio records, of the meeting by any means are strictly prohibited, and the Company reserves the right to take legal actions against any breaches of such prohibitions.
- 4.2 In the event that shareholders/proxies use any systems related to the meeting via Inventech Connect in any manners which violate the terms and conditions stated herein or any other stipulations of the Company for this meeting and therefore potentially cause damages or losses to the Company in any manners whatsoever, such shareholders/proxies shall be liable for fully compensating the Company for all costs and expenses arising from litigation initiated by any third parties and litigation initiated by the Company against them or violators.
- 4.3 The Company reserves the rights to deny access to this meeting by shareholders/proxies who do not agree to comply with the terms and conditions stated herein and to terminate access to this meeting by shareholders/proxies who do not follow the terms and conditions stated herein or the decisions of the chairman of the meeting.
- 4.4 Shareholders/proxies acknowledge that the audio and video quality of the meeting will vary with the internet network, data transmission and connectivity, and devices of shareholders/proxies. Shareholders/proxies agree that if they cannot attend the meeting due to any reasons that are beyond the Company's control, they will not make any claims nor take any actions to impose responsibilities on the Company.

## The Identification Document and Proxy

The Shareholders and proxy holders, who would like to attend the 2026 Annual General Meeting of Shareholders of Asia Aviation Public Company Limited through Electronic Media (E-Meeting), please attach the identification document and proxy form as follow;

- In case of an individual shareholder attending E-Meeting
  - 1) Valid copy of “Identification document<sup>\*</sup>” of the Shareholders duly certified by the Shareholder and in case of name-surname change thereto; please attach registration document as well.
- In case of a shareholder represented by proxy attending E-Meeting
  - 1) Valid copy of “Identification document<sup>\*</sup>” of the Shareholders duly certified by the Shareholder and in case of name-surname change thereto; please attach registration document as well;
  - 2) Valid copy of “Identification document<sup>\*</sup>” of the proxy holders duly certified by the proxy holder;
  - 3) Any Proxy Form duly filled in and signed by shareholder and proxy holder.
- In case of a representative of juristic Shareholder attending E-Meeting
  - 1) Copy of a company affidavit issued less than 6 months and duly certified by authorised director(s) containing particulars that director(s) attending the Meeting is(are) duly authorised;
  - 2) Valid copy of “Identification document<sup>\*</sup>” of authorised director(s) duly certified by authorised director(s).
- In case the juristic shareholder attending E-Meeting by a proxy
  - 1) Copy of a company affidavit issued less than 6 months and duly certified by authorised director(s) containing particulars that director(s) affixing signature(s) on the Proxy Form is(are) duly authorised;
  - 2) Valid copy of “Identification document<sup>\*</sup>” of authorised director(s) duly certified by authorised director(s);
  - 3) Valid copy of “Identification document<sup>\*</sup>” of the proxy holders duly certified by the proxy holder;
  - 4) Any Proxy Form duly filled in and signed by authorised director(s) of shareholder and proxy holder.
- In case Custodian appointed as depositary by foreign investors
  - 1) Documents as under juristic entity above shall be prepared;
  - 2) In the event custodian has been authorised to sign on proxy, the following documents shall be produced:
    - A power of attorney appointing such custodian to sign on proxy;
    - A confirmation letter that signatory has been licensed to engage in custodian business.If an original document is not made in English, please attach the English translation duly certified by the shareholder(s) or the authorized representative(s) of such juristic entity.

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<sup>\*</sup> “Identification document” valid document containing the photo of such person issued by the Government Agency, such as Identification Card, Driver License or Passport.

In addition, for the convenience and efficiency of shareholders, you may appoint a proxy electronically (e-Proxy) via the Investor Portal of Thailand Securities Depository Co., Ltd. (TSD) at the following link: <https://ivp.tsd.co.th/>, instead of submitting documents by post.

- For individual shareholders who are IVP members and have completed identity verification through the National Digital ID (NDID) may access the system via the Investor Portal (IVP).
- For funds managed by asset management companies and foreign juristic persons whose shares are held by custodians may access the system via the e-Proxy Voting for Intermediaries.

#### **Proxy Form**

The Department of Business Development, the Ministry of Commerce issued a notification re: Prescription of a Proxy Form (No. 5) B.E. 2550; the Company has therefore prepared a proxy form for shareholders who are unable to attend the meeting in person, allowing them to appoint another person to attend the meeting on their behalf or to authorise the Company's independent director to vote on their behalf, as follows:

- 1) The Company attaches to the Notice a Proxy Form B. which prescribes certain particulars.
- 2) In the event shareholders wish to apply a Proxy Form A. being a simple proxy form, or Proxy Form C.

for foreign investors appointing custodians as depository, both Forms can be downloaded from the Company Website [www.aavplc.com](http://www.aavplc.com)


Shareholders may apply either Form A or B while foreign investors appointing custodians as depository in Thailand can select Form A, B or C.

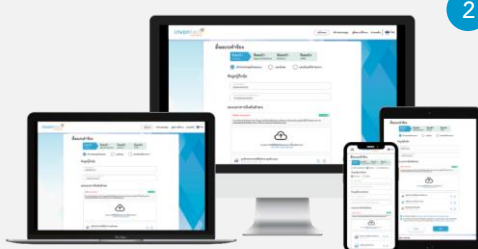
## Guidelines for Electronic Meeting by Inventech Connect

### to attend the 2026 Annual General Meeting of Shareholders of Asia Aviation Public Company Limited

Shareholders and proxies wishing to attend the meeting can proceed according to the procedure for submitting the request form to attend the meeting via electronic media as follows:

#### Step for requesting Username & Password via e-Request system

1. The Shareholders must submit a request to attend the meeting by Electronic Means via Web Browser at <https://sent.inventech.co.th/AAV133702R/#/homepage> or scan QR Code  and follow the steps as shown in the picture



**\*\* Merge user accounts, please using the same email and phone number \*\***

- 1 Click link URL or scan QR Code in the letter notice Annual General Meeting
- 2 Choose type request for request form to 4 steps
  - Step 1 Fill in the information shown on the registration page and attach additional document (Attachment 6.1) and agree to the Requirements for Meeting Attendance via the Inventech Connect.
  - Step 2 Fill in the information for verify
  - Step 3 Verify via OTP
  - Step 4 Successful transaction, the system will display information again to verify the exactitude of the information
- 3 Please wait for an email information detail of meeting and Password

2. Shareholders who wish to attend the meeting in person or by proxy (other than the Company's independent directors) via electronic means (E-Meeting) are required to submit a registration request through the system, which will be available from 7 April 2026 at 8:30 a.m. and will remain open until 21 April 2026, until the close of the meeting.
3. The electronic conference system will be available on 21 April 2026 at 12:00 p.m. (2 hours before the opening of the meeting). Shareholders or proxy holders shall use the provided Username and Password and follow the instruction manual to access the system.

#### Appointment of Proxy to the Company's Independent Directors


For Shareholders who authorise one of the Company's Independent Directors to attend and vote on his or her behalf, The Shareholders can submit a request to attend the meeting by Electronic Means of the specified procedures or send the proxy form together with the required documents to the Company by mail to the following address. The proxy form and required documents shall be delivered to the Company within 20 April 2026 at 5.00 p.m.


Company Secretary


Asia Aviation Public Company Limited

222 Don Mueang International Airport, Central Office Building,  
3<sup>rd</sup> Floor, Room 3200, Vibhavadee Rangsit Road,  
Sanambin, Don Mueang, Bangkok 10210

#### If you have any problems with the software, please contact Inventech Call Center

 02-460-9221

 @inventechconnect

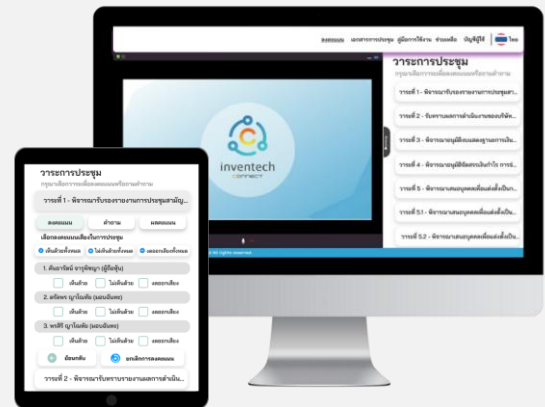
 The system available during 7 – 21 April 2026 at 08.30 a.m. – 05.30 p.m.  
(Specifically excludes holidays and public holidays)



Report a problem  
@inventechconnect

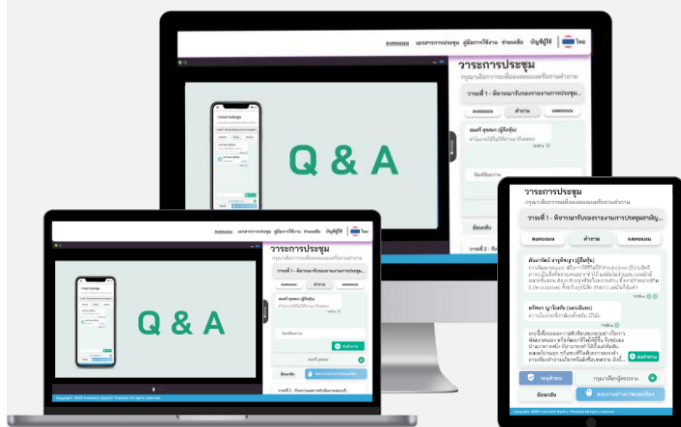
## Steps for registration for attending the meeting (e-Register) and voting process (e-Voting)

- 1 Get email and password that you received from your email or request OTP
- 2 Click on “Register” button, the system has already registered and counted as a quorum.
- 3 Click on “Join Attendance”, Then click on “Accept” button
- 4 Select which agenda that you want to vote
- 5 Click on “Vote” button
- 6 Click the voting button as you choose
- 7 The system will display status your latest vote



If you wish to cancel the latest vote, please press the button “Cancel latest vote” (this means your latest vote will be treated as an abstention, or your vote will be counted in accordance with the meeting’s determination). You may revise your vote until the voting for that agenda item is closed.

## Step to ask questions via Inventech Connect



- Select the agenda item
  - Click on “Question” button
- 1 Ask a question
    - Type the question then click “Send”
  - 2 Ask the question via video
    - Click on “Conference”
    - Click on “OK” for confirm your queue
    - Please wait for the meeting facilitator to arrange the question queue before enabling your microphone and camera.

## How to use Inventech Connect

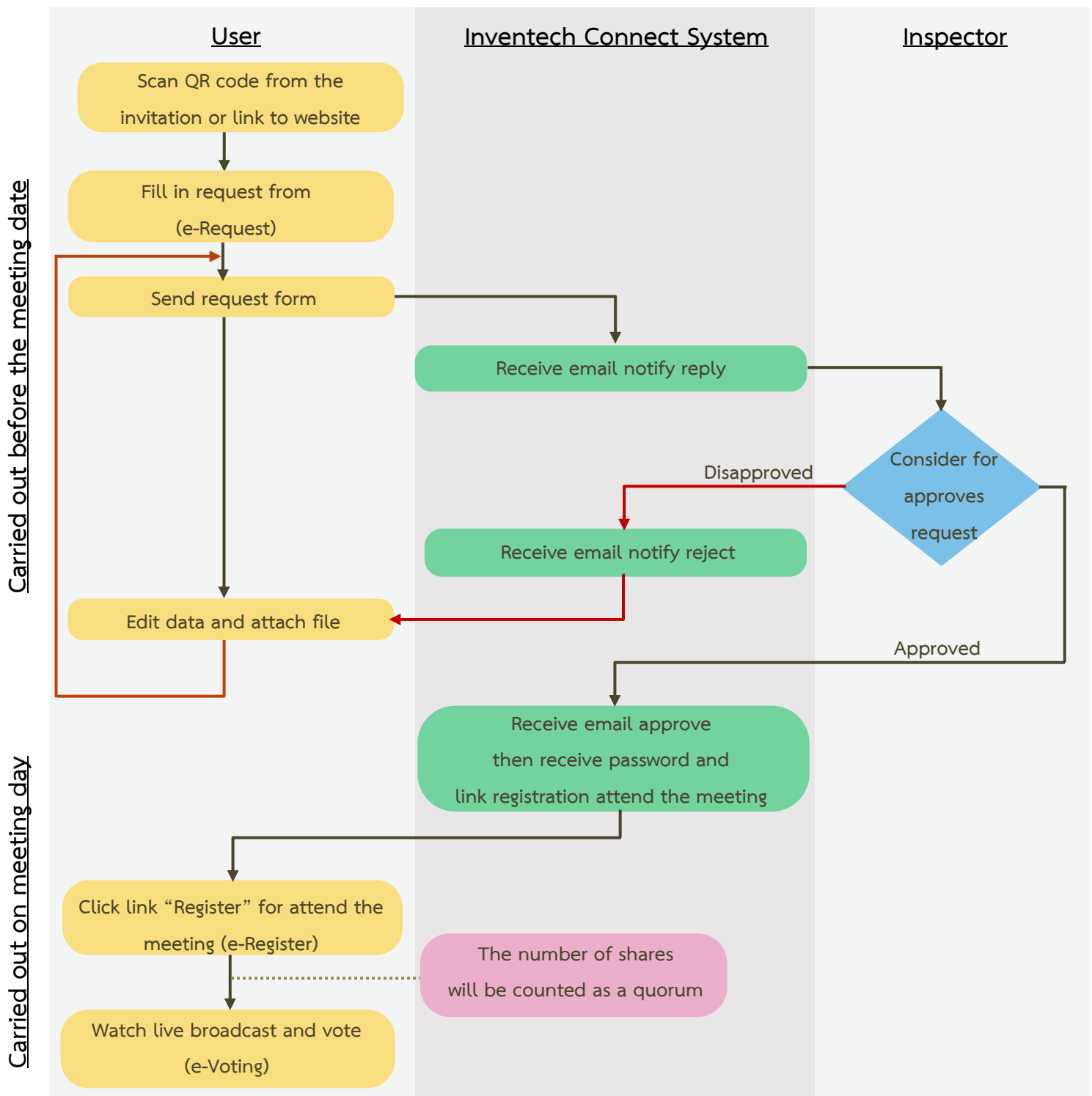


User Manual and Video of using Inventech Connect

\* Note Operation of the electronic conferencing system and Inventech Connect systems. Check internet of shareholder or proxy include equipment and/or program that can use for best performance. Please use equipment and/or program as the follows to use systems.

1. Internet speed requirements
  - High-Definition Video: Must be have internet speed at 2.5 Mbps (Speed internet that recommend).
  - High Quality Video: Must be have internet speed at 1.0 Mbps.
  - Standard Quality Video: Must be have internet speed at 0.5 Mbps.
2. Equipment requirements.
  - Smartphone/Tablet that use IOS or android OS.
  - PC/Laptop that use Windows or Mac OS.
3. Requirement Browser Chrome (Recommend) / Safari / Microsoft Edge **\*\* The system does not supported internet explorer.**

## Guidelines for attending of Electronic Meeting



### Condition of use

#### In case Merge account/change account

In the case where multiple requests are submitted using the same email address and phone number, the system will consolidate the user accounts. If a user has more than one account, they may click the "Change Account" button to access another account. The previous account will still be counted as part of the meeting quorum.

#### In case Exit the meeting

Participants can click the "Register to leave the quorum" button. Your voting rights will be removed from the voting base for all agenda items that have not yet been considered.

### Voting Procedure for Attending the Shareholders' Meeting via e-Proxy Voting

For shareholders who wish to appoint a proxy electronically (e-Proxy Voting), they must be members of the TSD Investor Portal (using NDID (National Digital ID) or ThaiID for identity verification).

**System Opening Period:** The system will be available starting one day after the invitation letter is sent until 5.00 p.m. one business day before the meeting.

**Steps for Voting and Attending the Meeting via Electronic Media:** Shareholders who wish to appoint a proxy electronically on their own may proceed as follows:

- Log in to the TSD Investor Portal via <https://ivp.tsd.co.th/signin> or by scanning the QR Code
- Select the “Other Transactions” menu.
- Select “Proxy Appointment / Shareholders' Meeting Voting” and choose “Create – Edit – Cancel”.
- Accept the Terms and Conditions of the service.
- Verify your Thai National Identification Card (Thai ID card) status to enable the proxy appointment and voting service.



Authenticate your identity by entering the Laser Code for verification with the Department of Provincial Administration (DOPA)

- Click “OTP Request” to receive a One-Time Password (OTP) for transaction confirmation.
  - Click the security name to proceed with proxy appointment or voting.
  - The system will display shareholder entitlements and the list of proxy recipients.
  - Select the Independent Director to act as the proxy
  - Vote on each agenda item by clicking the appropriate options and then selecting "Next" for each agenda item.
  - Once all agenda items are voted on, the system will display the proxy form for review or download. After clicking "Close", the Proxy Form B will be available.
  - Stamp Duty Payment (If the company does not pay the stamp duty on behalf of the shareholder).
  - The system will display pending stamp duty payments where the shareholder is required to pay the stamp duty (only for transactions that haven't been paid or completed).
  - A popup will appear for stamp duty payment requests. Select the transactions to pay.
  - Click “Pay Stamp Duty” and the system will submit the stamp duty payment request. Click “View QR” or “Pay-in Slip” to proceed with the stamp duty payment at the bank.
- \*\* Your proxy appointment will be valid only after the stamp duty payment is completed. \*\*
- For transaction inquiries, please check the "Transaction Status" menu.


## How to Register for the TSD Investor Portal

Link: <https://www.set.or.th/th/tsd/services/investors/e-services/investor-portal>

### Registration Requirements:

- Must be an Individual securities holder.
- Must have a Thai-registered mobile number to receive an OTP via SMS.
- Must have an email address to receive registration confirmation and benefit updates related to securities holdings.

### Registration Steps:

1. Register via the following link <https://www.set.or.th/th/tsd/services/investors/e-services/investor-portal> or by scanning the QR Code. 
2. Select your Thai National Identification Card (Thai ID card), then enter your national ID number and click "Next" to proceed.
3. The system will display Terms and Conditions of the TSD Investor Portal.
  - Select the "Check box" to accept the Terms and Conditions.
  - Click "Next" to continue.
4. Identity Verification and document submission (For Thai nationals using a device with a camera)
  - Entering the Laser Code (found on the back of Thai ID Card), title, first name, last name and date of birth.
  - Click Verification with the Department of Provincial Administration (DOPA).
5. Select the identity verification method:
  - Option 1: Take a photo of the Thai ID card and selfie with the Thai ID Card, then verify via ThaiD.
  - Option 2: Take a photo of the Thai ID card and verify via NDID, you must have mobile banking with a participating bank.
  - Click "Capture Photo" and click "Confirm".
  - Click "Next" to continue.
6. Open the ThaiD application or the mobile banking application to complete the identity verification process.
7. Return to the TSD Investor Portal registration page and specify the registration details:
  - Username (email)
  - Password
  - Mobile Phone Number

- Click "OTP Request" to receive a One-Time Password
  - Enter the OTP received.
  - Click "Next".
8. Your registration details will be saved in the system.
  9. Click "Finish".
  10. A registration confirmation will be sent via SMS or email on the next business day.
  11. Once approved by TSD, you can log in to the system by using your Username (email) and Password.

## Proxy to the Independent Director and Submission of Question in advance

### In case the Shareholders appointing the Company's Independent Directors to attend and vote at the Meeting

Should you be unavailable to participate in the 2026 Annual General Meeting of Shareholders of Asia Aviation Plc. through Electronic Media yourself, you may appoint the Company's Independent Directors to attend and vote at the Meeting by using proxy form B. (Attachment 9), which provides more definite details of the authorisation, by downloading via the Company's website or attached to the invitation of the Meeting.

The qualifications and information of the Company's Independent Directors who represent to be a proxy in the Meeting appeared in the Attachment 8.

The Shareholders can submit a request via e-Request system to appoint the Company's Independent Directors to attend and vote at the Meeting as specified procedures in the Attachment 6.2 or send the proxy together with supporting documents for the appointment of proxy detailed in the Attachment 6.1 to the Company within 5:00 p.m. of 20 April 2026 (date of receipt of the documents) via:

Company Secretary Office,  
Asia Aviation Plc.,  
222, Don Mueang International Airport,  
3<sup>rd</sup> Floor, Central Office Building, Room no. 3200,  
Vibhavadee Rangsit Road, Don Mueang, Bangkok, 10210

For Shareholders who wish to appoint a proxy via e-Proxy Voting are not required to submit the proxy form and identification documents by post. Shareholders are only required to complete the proxy appointment information via the Investor Portal. Details of the voting procedure for attending the Meeting via e-Proxy Voting are provided in Attachment 6.3. The system will be available from 31 March 2026 until 20 April 2026 at 5:00 p.m.

### Submission of Question in advance

The Company would like to invite shareholders to submit questions in advance pursuant to the 2026 Annual General Meeting of Shareholders, by sending your questions, name, surname, your phone number and Email to [taa\\_investorrelations@airasia.com](mailto:taa_investorrelations@airasia.com) or post to;

Company Secretary Office,  
Asia Aviation Plc.,  
222, Don Mueang International Airport,  
3<sup>rd</sup> Floor, Central Office Building, Room no. 3200,  
Vibhavadee Rangsit Road, Don Mueang, Bangkok, 10210

From today until 17 April 2026 due to the Company can compile and explain to you in further.

## Qualifications of Independent Directors

The Independent Directors shall possess all the qualifications required by the Capital Market Supervisory Board and the Stock Exchange of Thailand, and can oversee the interest of all shareholders equally without any conflicts of interests. The qualifications are as follows:

1. Holding not exceeding 1% of the total shares with voting rights of Asia Aviation Plc., its parent company, its subsidiary company, its associated company, major shareholder or control person of Asia Aviation Plc. (inclusive of the shares held by any related person of such Independent Director);

2. Not being, nor having been, a director who participates in the Management, an employee, staff member or advisor who receives a regular salary, or a control person of Asia Aviation Plc., its parent company, subsidiary company, its associated company, its subsidiary at the same level, Major Shareholder or control person of Asia Aviation Plc., unless the holding of the aforementioned positions has been discontinued for at least two years. However, such prohibition shall not apply in the case where such Independent Director has been a government official or consultant of the government sector, which is a Major Shareholder, or control person of Asia Aviation Plc.;

3. Not being person who has a relationship by blood or registration under laws, as father, mother, spouse, sibling, and child, including spouse of child, of its Directors, its Managements, its Major Shareholder, its control person or the person who will be nominated to take up the position of Director or Management or control person of Asia Aviation Plc. or its subsidiary;

4. Not having, or not having had, any business relationship with Asia Aviation Plc., its parent company, its subsidiary company, its associated company, Major Shareholder or control person of Asia Aviation Plc. in a manner which may obstruct its independent judgment. Additionally, not being or not having been a substantial Shareholder or control person of a person who has a business relationship with Asia Aviation Plc. its parent company, its subsidiary company, its associated company, Major Shareholder or control person of Asia Aviation Plc., unless such business relationship has been discontinued for at least two years.

(the aforementioned business relationship and transaction size shall have the same definition as in the Notification of the Thai Capital Market Supervisory Board Re: Application for and Approval of Offer for Sale of Newly Issued Shares);

5. Not being, or not having been, an auditor of Asia Aviation Plc., its parent company, its subsidiary company, its associated company, Major Shareholder, control person of Asia Aviation Plc., Major Shareholder or control person or the partner of the audit company for which the auditor of Asia Aviation Plc., its parent company, its subsidiary company, its associated company, Major Shareholder or control person of Asia Aviation Plc. has worked therein, unless such holding of the aforementioned positions has been discontinued for at least two years;

6. Not being or not having been a professional service provider, including service provided as legal counsel or financial advisor which is retained for a fee exceeding Baht two million per annum from Asia Aviation Plc., its parent company, its subsidiary company, its associated company, Major Shareholder or control person of Asia Aviation Plc., and not being Major Shareholder or control person or the partner of such professional service provider, unless such business relationship has been discontinued for at least two years;

7. Not being a director nominated to be a representative of a director of Asia Aviation Plc., Major Shareholder or Shareholder who are related persons to the Major Shareholder;

8. Not undertaking any business which has the same nature as and is in competition with the business of Asia Aviation Plc. or its subsidiary company or not being a partner of the partnership or a director who participates in the Management, an employee, a staff member, or advisor who receives a regular salary or holds shares exceeding 1% of the total shares with voting right of other companies which undertakes business of the same nature as and is in competition with the business of Asia Aviation Plc. or its subsidiary company; and

9. Having no other qualifications causing any inability to express independent judgment in respect of Asia Aviation Plc.'s business operation.

## Profiles of Independent Director Appointed as Proxy Holders

### Mr. Vichate Tantiwanich

**Present Position:** Chairman of the Board/ Chairman of the Audit Committee/  
Independent Director/ Nomination and Remuneration Committee

**The date of appointment as Director:** 22 February 2018  
(a tenure of 8 years and 2 months)

**Age (years):** 65

**Address:** 222, Don Mueang International Airport, 3<sup>rd</sup> Fl., Central Office Bldg.,  
Room no. 3200, Vibhavadee Rangsit Road, Don Mueang, Bangkok



**Shareholding Percentage of Asia Aviation PLC (%)<sup>(1)</sup>:** - None -

**Relationship with other Management<sup>(2)</sup>:** - None -

**Education/ Training:**

- Master of Business Administration (Finance and Marketing), University of Hartford, Connecticut, U.S.A.
- B.A. in Economics (Monetary Economics and Public Finance), Chulalongkorn University
- Diploma, The National Defence Course (Class 56/2013), Thailand National Defence College
- Capital Market Academy Leadership Program (CMA 1/2005), Capital Market Academy, The Stock Exchange of Thailand (SET)
- Director Certification Program (DCP 2/2000), Thai Institute of Directors Association (IOD)
- Director Accreditation Program (DAP 3/2006) Refresher, Thai Institute of Directors Association (IOD)
- Audit Committee Program (ACP 28/2018), Thai Institute of Directors Association (IOD)
- Top Executive Program in Commerce and Trade (TEPCOT 3)
- Leadership Program, Nida - Wharton School, University of Pennsylvania (2003)
- Leadership for Change 1 Right Livelihood Foundation

**5 years past and present work experience**

- Holding a position as Directorship/ Executive:

<b>Position in Company and Subsidiary</b>	2018 - present	Chairman/ Chairman of the Audit Committee/ Independent Director/ Nomination and Remuneration Committee	Asia Aviation Plc.
	2018 - present	Chairman/ Chairman of the Audit Committee/ Independent Director/ Nomination and Remuneration Committee/ Chairman of Corporate Governance and Sustainability Committee	Thai AirAsia Co., Ltd.

<sup>1</sup> Including the shareholding from spouse and minor child

<sup>2</sup> Family relationship means relation by blood, wedding and registered by laws

Position in Other Listed Companies (4 Companies)	2025 - present	Director / Chairman of the Human Resource, Remuneration and Corporate Governance Committee / Chairman of the Executive Committee	DV8 Plc.
	2023 - present	Lead of the Independent Director / Nomination and Remuneration Committee	SCGJWD Logistic Plc.
	2022 - present	Independent Director/ Audit Committee/ Chairman of the Nomination and Remuneration Committee	Master Style Co., Ltd.
	2022 - present	Chairman of the Audit Committee/ Independent Director	Bangkok Genomics Innovation Plc.
	2017 - present	Chairman of the Audit Committee	SCG JWD Logistics Plc.
	2023 - 2025	Executive Chairman/ Director	ARIP Plc.
	2017 - 2023	Chairman/ Chairman of the Audit Committee	Thai Enger Holding Plc.
	2012 - 2023	Independent Director	Phatra Leasing Plc.
Position in Non Listed Companies (14 Companies)	2025 - present	Chairman of the Board	Smart and Livable City Co., Ltd.
	2024 - present	Director	Integrated Family Wealth Management Co., Ltd.
	2023 - present	Chairman of the Board	Kiff Capital Co., Ltd.
	2022 - present	Chairman of the Board	Cybertron Co., Ltd.
	2021 - present	Chairman of the Board	ACIS Professional Center Co., Ltd.
	2020 - present	Chairman of the Board	PMG Corporation Co., Ltd.
	2004 - present	Director	Nodus Tollens Co., Ltd.
	Present	Chairman of the Board	Sell Idea Co.,Ltd.
	Present	Chairman of the Board	Sharp Wrapbiz Co., Ltd.
	Present	Chairman of the Board	Super Brains City Co., Ltd.
	Present	Chairman of the Board	Mind2Market Co.,Ltd.
	Present	Chairman of the Board	Firm Co., Ltd.
	Present	Chairman of the Board	Vertical Link Co., Ltd.
	Present	Chairman of the Board	HBD Connect Co., Ltd
	2025	Director	The Fifth Element International Co., Ltd.
	2024 - 2025	Director	Sport Comrader Team Co., Ltd.
2023 - 2025	Chairman of the Board	Green Aranya Co., Ltd. (Formerly known as Carbon Coin Co., Ltd.)	

	2020 – 2025	Director	Thai Fight Asset Co., Ltd.
	2018 - 2023	Director	Inentec Energy International Co., Ltd.
	2017 - 2023	Independent Director/ Audit Committee	JWD Info Logistics Plc.
	2022	Chairman of the Board	BRR Innovation Renewable Technology Co., Ltd.
	2022	Director	Great Value Solutions Co., Ltd.
	2018 - 2021	Chairman of the Board/ Chairman of the Audit Committee	GMO-Z.com Cryptonomics (Thailand) Co., Ltd.

- Holding advisory roles and positions in other organisations:

Position in Other Listed Companies	2025 - present	Advisor	ARIP Plc.
	2023 - present	Chief Advisor	Thai Enger Holding Plc.
	2020 - present	Advisor to the Board	Buriram Sugar Plc.
Position in Non Listed Companies	2022 - 2023	Advisor	BRR Innovation Renewable Technology Co., Ltd.
	2017 - 2021	Advisor to the Board	PMG Corporation Co., Ltd.
Other Organisations	2024 - present	Vice President 2/ Chairman of Member Benefits and Road Safety Committee	The Royal Automobile Association of Thailand
	2023 - present	President of the Institute	Smart and Liveable Cities Institute for Collaboration (SLIC)
	2022 - present	Chairman of subcommittee for the “TED Market Scaling Up” Program (Market Expansion Support for Technology and Innovation Entrepreneurs)	Technology and Innovation-Based Enterprise Development Fund (TED Fund)
	2021 - present	President of the Association	Association of Family Business Entrepreneurs (AFBE)
	2021 - present	Director	Agriculture and Cooperatives Executive Program (ACE)
	2021 - present	Subcommittee on Screening of State Enterprise Problems	State Enterprise Policy Office (SEPO)
	2020 - present	Chairman of subcommittee on Screening and Selecting Entrepreneurs (Central Region Funding Applications)	Technology and Innovation-Based Enterprise Development Fund (TED Fund)

	2019 - present	National Cybersecurity Committee (NCSC) / Expert Committee in finance	Ministry of Digital Economy and Society (MDES)
	2012 - present	Advisor to Directors of Capital Market Academy	Stock Exchange of Thailand
	2021 - 2024	Advisor	Thailand Future Foundation
	2020 - 2024	Expert Member in Finance, Economics, and Fund Management	Technology and Innovation-Based Enterprise Development Fund (TED Fund)
	2018 - 2021	Advisor to Directors of Biotech Industry Club	The Federation of Thai Industries (F.T.I)

**Position in Other company that compete with/ relate to the Company that may cause conflict of interest:** - None -

**Attendance at the Meeting in 2025:**

- The Board of Directors Meeting - 8/8 times
- The Audit Committee Meeting - 5/5 times
- The Nomination and Remuneration Committee Meeting - 3/3 times
- The 2025 Annual General Meeting of Shareholders - 1/1 times

**Illegal Record in past 10 years:** - None -

**Having the following interests in the Company, parent company, subsidiaries, affiliates or any legal entities that have Conflicts, at present or in the past 2 years:**

- Being a director who takes part in managing day-to-day operation, an employee, or an advisor who receives a regular salary or fee - None -
- Being a professional service provider (i.e., auditor, lawyer) - None -
- Having the significant business relations that may affect the ability to perform independently - None -

**Conflict of Interest in this meeting:**

- Agenda 8 To consider and approve the remuneration of the Company's Board of Directors for 2026

**Conflict of Special Interest in this meeting:** - None -

**Mr. Veerayooth Bodharamik**

**Present Position:** Director/ Audit Committee/ Independent Director/  
Chairman of Nomination and Remuneration Committee

**The date of appointment as Director:** 22 February 2018 (5 years)  
(a tenure of 8 years and 2 months)

**Age (years):** 56

**Address:** 222, Don Mueang International Airport, 3<sup>rd</sup> Fl., Central Office Bldg.,  
Room no. 3200, Vibhavadee Rangsit Road, Don Mueang, Bangkok



**Shareholding Percentage of Asia Aviation PLC (%)<sup>(1)</sup>:** - None -

**Relationship with other Management<sup>(2)</sup>:** - None -

**Education/ Training:**

- Bachelor's Degree in Faculty of Law, Chulalongkorn University
- Director Accreditation Program (DAP 264/2018), Thai Institute of Directors Association (IOD)
- Diploma, The National Defence Course (Class 62/2019), Thailand National Defence College
- Development of Senior Management Training Project, Royal Thai Police in the fiscal year 2020
- Joint Government-Private Sector Administration of Society's Peace and Order Course (Class 10)
- Advanced Training Course for Justice Administrators: "Attorney General Training Course" (Class 15/2024), Office of the Attorney General
- Role of the Chairman Program (RCP) Class 59/2025, Thai Institute of Directors Association (IOD)
- Environmental Governance for Senior Executives Program (Class 12)
- The Executive Program in Energy Literacy for a Sustainable Future, (TEA Class 22), Thailand Energy Academy

**5 years past and present work experience**

- Holding a position as Directorship/ Executive:

<b>Position in Company and Subsidiary</b>	2018 - present	Director/ Audit Committee/ Independent Director	Asia Aviation Plc.
	2024 - present	Chairman of Nomination and Remuneration Committee	Asia Aviation Plc.
	2021 - present	Director/ Audit Committee/ Independent Director	Thai AirAsia Co., Ltd.
	2018 - 2024	Nomination and Remuneration Committee	Asia Aviation Plc.

<sup>1</sup> Including the shareholding from spouse and minor child

<sup>2</sup> Family relationship means relation by blood, wedding and registered by laws

Position in Other Listed Companies (2 Companies)	2025 - present	Chairman of the Board of Directors	Jasmine International Plc.
	2023 - present	Director	Jasmine International Plc.
	2021 - present	Director	Jasmine Technology Solution Plc.
	2024 - 2026	Chairman of the Board of Directors	Jasmine Technology Solution Plc.
	2018 - 2022	Vice Chairman of the Board of Directors/ Chairman of Audit Committee/ Nomination and Remuneration Committee/ Independent Director	Wow Factor Plc. (formerly known as Electronics Industry Plc.)
	2009 - 2022	Vice President Government Affairs and Community Management Division	Areeya Property Plc.
Position in Non Listed Companies (20 Companies)	2025 - present	Director	Chamchuri United Co., Ltd.
	2024 - present	Director	JAS TV Co., Ltd.
	2024 - present	Director	Sport Comrader Team Co., Ltd.
	2024 - present	Senior Vice President office of President/ Director	Premium Assets Co., Ltd.
	2024 - present	Director	Cloud Computing Solutions Co., Ltd.
	2024 - present	Director	KSC Commercial Internet Co., Ltd.
	2024 - present	Director	Internet Knowledge Service Center Co., Ltd.
	2023 - present	Director	Smart Highway Co., Ltd.
	2023 - present	Director	Jasmine Internet Co., Ltd.
	2023 - present	Director	Jas Green Co., Ltd.
	2023 - present	Director	Jasmine Submarine Telecommunications Co., Ltd.
	2023 - present	Director	Jasmine International Overseas Co., Ltd.
	2023 - present	Director	Acumen Co., Ltd.
	2023 - present	Director	Aces (Thailand) Co., Ltd.
	2023 - present	Director	Aces Regional Service Co., Ltd.
	2019 - present	Senior Vice President – Head of Corporate	Mono Broadcast Co., Ltd.
2015 - present	Director	V.B.Corporation Co.,Ltd.	
2023 - present	Director	Mobile Communication Services Co., Ltd.	

	2023 - present	Director	Thai Long Distance
	2023 - present	Director	Palit Palangngan Co., Ltd.
	2023 - 2024	Director	Three BB TV Co., Ltd.
	2020 - 2024	Director	Alternate Journey Co., Ltd.
	2019 - 2023	Senior Vice President office of President	Triple T Broadband Plc.
	2019 - 2022	Managing Director	Grow Green Consultant Co., Ltd.
	2019 - 2021	Chairman of Board of Directors	Thailand Professional Basketball League Co., Ltd.

- Advisor and position in other organisation

Other Organisations	2022 - 2023	Advisor	Office of the National Security Council
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Position in other company that compete with/ relate to the Company that may cause conflict of interest: - None -

Attend of the Meeting in 2025:

- The Board of Directors Meeting - 8/8 times
- Audit Committee Meeting - 5/5 times
- Nomination and Remuneration Committee Meeting - 3/3 times
- The 2025 Annual General Meeting of Shareholders - 1/1 times

Illegal Record in past 10 years: - None -

Having the following interests in the Company, parent company, subsidiaries, affiliates or any legal entities that have Conflicts, at present or in the past 2 years:

- Being a director who takes part in managing day-to-day operation, an employee, or an advisor who receives a regular salary or fee - None -
- Being a professional service provider (i.e., auditor, lawyer) - None -
- Having the significant business relations that may affect the ability to perform independently - None -

Conflict of Interest in this meeting:

- Agenda 8 To consider and approve the remuneration of the Company's Board of Directors for 2026

Conflict of Special Interest in this meeting: - None -

**Mr. Sirot Setabandhu**

Present Position: Director/ Independent Director/  
Nomination and Remuneration Committee

The date of appointment as Director: 26 November 2021  
(a tenure of 4 years and 5 months)

Age (years): 53

Address: 222, Don Mueang International Airport, 3<sup>rd</sup> Fl., Central Office Bldg.,  
Room no. 3200, Vibhavadee Rangsit Road, Don Mueang, Bangkok



Shareholding Percentage of Asia Aviation PLC (%)<sup>(1)</sup>: - None -

Relationship with other Management<sup>(2)</sup>: - None -

**Education/ Training:**

- Master of MBA George Washington University, Washington D.C., U.S.A.
- Bachelor of Engineering, King Mongkut's Institute of Technology Ladkrabang
- Directors Accreditation Program (DAP 27/2004), Thai Institute of Directors Association (IOD)

**5 years past and present work experience**

- Holding a position as Directorship/ Executive:

Position in Company and Subsidiary	2021 - present	Director/ Independent Director	Asia Aviation Plc.
	2024 - present	Nomination and Remuneration Committee	Asia Aviation Plc.
	2021 - present	Director/ Independent Director	Thai AirAsia Co., Ltd.
	2023 - present	Chairman of Safety Committee	Thai AirAsia Co., Ltd.
Position in Other Listed Companies (2 Companies)	2024 - present	Director	The ONE Enterprise Plc.
	2023 - present	Director/ Executive Director	Power Solution Technology Plc.
Position in Non Listed Companies (9 Companies)	2024 - present	Director/ Chairman of Audit Committee/ Nomination and Remuneration Committee	APEX Medical Center Co., Ltd.
	2023 - present	Director	Biggas Technology Co., Ltd.
	2023 - present	Director	Beyond Ventures Co., Ltd.
	2023 - present	Director	A List Venture Co., Ltd.
	2023 - present	Director	Thai Pipeline Network Co., Ltd.
	2013 - present	Managing Partner	EXFORMAT FILM Co., Ltd.

<sup>1</sup> Including the shareholding from spouse and minor child

<sup>2</sup> Family relationship means relation by blood, wedding and registered by laws

	2011 - present	Managing Partner	EXFORMAT Co., Ltd.
	2004 - present	Director	KEV International Co., Ltd.
	2003 - present	Director	Vichitranant Property Co., Ltd.
	2021 - 2024	Executive Board	ETRAN (THAILAND) Co., Ltd.

Position in other company that compete with/ relate to the Company that may cause conflict of interest: - None -

Attend of the Meeting in 2025:

- The Board of Directors Meeting - 8/8 times
- Nomination and Remuneration Committee Meeting - 3/3 times
- The 2025 Annual General Meeting of Shareholders - 1/1 times

Illegal Record in past 10 years: - None -

Having the following interests in the Company, parent company, subsidiaries, affiliates or any legal entities that have Conflicts, at present or in the past 2 years:

- Being a director who takes part in managing day-to-day operation, an employee, or an advisor who receives a regular salary or fee - None -
- Being a professional service provider (i.e., auditor, lawyer) - None -
- Having the significant business relations that may affect the ability to perform independently - None -

Conflict of Interest in this meeting:

- Agenda 8 To consider and approve the remuneration of the Company's Board of Directors for 2026

Conflict of Special Interest in this meeting: - None -

## หนังสือมอบฉันทะ แบบ ก

## Proxy Form A

(เปิดอากรแสตมป์ 20 บาท)

(Duty Stamp 20 Baht)

เลขทะเบียนผู้ถือหุ้น \_\_\_\_\_

Shareholder's Registration No.

เขียนที่ \_\_\_\_\_

Written at

วันที่ \_\_\_\_\_ เดือน \_\_\_\_\_ พ.ศ. \_\_\_\_\_

Date Month Year

(1) ข้าพเจ้า \_\_\_\_\_

I/We

อยู่บ้านเลขที่ \_\_\_\_\_

Address

สัญชาติ \_\_\_\_\_

Nationality

(2) เป็นผู้ถือหุ้นของบริษัท เอเชีย เอวิเอชั่น จำกัด (มหาชน) ("บริษัท")

being a shareholder of Asia Aviation Public Company Limited ("The Company")

โดยถือหุ้นจำนวนทั้งสิ้นรวม \_\_\_\_\_ หุ้น และออกเสียงลงคะแนนได้เท่ากับ \_\_\_\_\_ เสียง ดังนี้

holding the total amount of \_\_\_\_\_ shares and are entitled to vote equal to \_\_\_\_\_ votes as follows:

 หุ้นสามัญ \_\_\_\_\_ หุ้น ออกเสียงลงคะแนนได้เท่ากับ \_\_\_\_\_ เสียง

ordinary share \_\_\_\_\_ shares and are entitled to vote equal to \_\_\_\_\_ votes

 หุ้นบุริมสิทธิ \_\_\_\_\_ หุ้น ออกเสียงลงคะแนนได้เท่ากับ \_\_\_\_\_ เสียง

preference share \_\_\_\_\_ shares and are entitled to vote equal to \_\_\_\_\_ votes

(3) ขอมอบฉันทะให้ (ผู้ถือหุ้นสามารถมอบฉันทะให้กรรมการอิสระของบริษัทได้ โดยมีรายละเอียดตามหนังสือเชิญประชุมผู้ถือหุ้นฉบับเต็มซึ่งสามารถดาวน์โหลดได้จากเว็บไซต์ของบริษัท)

Hereby appoint (The Shareholder may appoint the Independent Director of the Company of which details as in full version of Invitation to Shareholders that can be downloaded from the Company's website)

 1. ชื่อ (Name) นายวิชชุ ตันติวานิช (Mr. Vichate Tantiwanich) อายุ (age) 65 ปี (years) อยู่บ้านเลขที่ (residing at) \_\_\_\_\_

222 ท่าอากาศยานดอนเมืองอาคารส่วนกลางชั้น 3 ห้อง 3200 ถนนวิภาวดีรังสิต แขวงสนามบิน เขตดอนเมือง กรุงเทพมหานคร

(222, Don Mueang International Airport, 3<sup>rd</sup> Fl., Room no. 3200, Vibhavadee Rangsit Road, Don Mueang, Bangkok) หรือ (or) 2. ชื่อ (Name) นายวีรยุทธ โพธารามิก (Mr. Veerayooth Bodharamik) อายุ (age) 56 ปี (years) อยู่บ้านเลขที่ (residing at) \_\_\_\_\_

222 ท่าอากาศยานดอนเมืองอาคารส่วนกลางชั้น 3 ห้อง 3200 ถนนวิภาวดีรังสิต แขวงสนามบิน เขตดอนเมือง กรุงเทพมหานคร

(222, Don Mueang International Airport, 3<sup>rd</sup> Fl., Room no. 3200, Vibhavadee Rangsit Road, Don Mueang, Bangkok) หรือ (or) 3. ชื่อ (Name) นายศิริโรตม์ เสตะพันธู (Mr. Sirot Setabandhu) อายุ (age) 54 ปี (years) อยู่บ้านเลขที่ (residing at) \_\_\_\_\_

222 ท่าอากาศยานดอนเมืองอาคารส่วนกลางชั้น 3 ห้อง 3200 ถนนวิภาวดีรังสิต แขวงสนามบิน เขตดอนเมือง กรุงเทพมหานคร

(222, Don Mueang International Airport, 3<sup>rd</sup> Fl., Room no. 3200, Vibhavadee Rangsit Road, Don Mueang, Bangkok) 4. ชื่อ (Name) \_\_\_\_\_ อายุ (age) \_\_\_\_\_ ปี (years) อยู่บ้านเลขที่ (residing at) \_\_\_\_\_

คนใดคนหนึ่งเพียงคนเดียวเป็นผู้แทนของข้าพเจ้า เพื่อเข้าร่วมประชุมและออกเสียงลงคะแนนแทนข้าพเจ้า ในการประชุมสามัญผู้ถือหุ้น ประจำปี 2569 ในวันอังคารที่ 21 เมษายน 2569 เวลา 14.00 น. ผ่านสื่ออิเล็กทรอนิกส์ โดยถ่ายทอดสด ณ ห้องประชุมสำนักงานใหญ่ บริษัท ไทยแอร์ เอเชีย จำกัด เลขที่ 222 ท่าอากาศยานดอนเมืองอาคารส่วนกลางชั้น 3 ถนนวิภาวดีรังสิต แขวงสนามบิน เขตดอนเมือง กรุงเทพมหานคร หรือที่แจ้งล่วงหน้าในวัน เวลา และสถานที่อื่นด้วย

Only one of them as my/our Proxy to attend and vote on my/our behalf at the 2026 Annual General Meeting of Shareholders on Tuesday, 21 April 2026, 14.00 hours by electronic means which would broadcast live from Thai AirAsia Head Office's Meeting Room, 222 Don Mueang International Airport, 3<sup>rd</sup> Floor, Central Office Building, Vibhavadee Rangsit Road, Don Mueang, Bangkok or on such other date and at such other place as may be adjourned or changed.

กิจการใดที่ผู้รับมอบฉันทะได้กระทำไปในการประชุมนั้นให้ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ

For any act performed by the Proxy at the Meeting, it shall be deemed as such acts had been done by me/us in all respects.

ลงชื่อ/Signature \_\_\_\_\_ ผู้มอบฉันทะ/Proxy Grantor  
( )

ลงชื่อ/Signature \_\_\_\_\_ ผู้รับมอบฉันทะ/Proxy Holder  
( )

**หมายเหตุ / Remark**

1. ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนน ไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้

The Shareholder appointing the Proxy must authorise only one proxy to attend and vote at the Meeting and shall not allocate the number of shares to several proxies to vote separately.

บริษัทจะไม่มีการลงทะเบียนในงานในวันประชุมสามัญผู้ถือหุ้นโดยผู้ถือหุ้นต้องแจ้งยืนยันการมอบฉันทะเพื่อเข้าร่วมประชุมล่วงหน้า  
ทั้งนี้ สามารถศึกษารายละเอียดขั้นตอนการใช้งานระบบและการลงทะเบียนเพื่อเข้าร่วมประชุมได้ที่ [www.aavplc.com](http://www.aavplc.com)

Onsite registration will not available on the Meeting day, and granting proxy are required to submit in advance.

Please study the procedure and registration guideline via [www.aavplc.com](http://www.aavplc.com)

## หนังสือมอบฉันทะ แบบ ข

## Proxy Form B

(ปิดอากรแสตมป์ 20 บาท)

(Duty Stamp 20 Baht)

เลขทะเบียนผู้ถือหุ้น \_\_\_\_\_

Shareholder's Registration No.

เขียนที่ \_\_\_\_\_

Written at

วันที่ \_\_\_\_\_ เดือน \_\_\_\_\_ พ.ศ. \_\_\_\_\_

Date Month Year

(1) ข้าพเจ้า \_\_\_\_\_ สัญชาติ \_\_\_\_\_  
I/We \_\_\_\_\_ Nationality  
อยู่บ้านเลขที่ \_\_\_\_\_  
Address

(2) เป็นผู้ถือหุ้นของ บริษัท เอเชีย เอวิเอชั่น จำกัด (มหาชน) ("บริษัท")  
being a shareholder of Asia Aviation Public Company Limited ("The Company")  
โดยถือหุ้นจำนวนทั้งสิ้นรวม \_\_\_\_\_ หุ้น และออกเสียงลงคะแนนได้เท่ากับ \_\_\_\_\_ เสียง ดังนี้  
holding the total amount of \_\_\_\_\_ shares and are entitled to vote equal to \_\_\_\_\_ votes as follows:  
 หุ้นสามัญ \_\_\_\_\_ หุ้น ออกเสียงลงคะแนนได้เท่ากับ \_\_\_\_\_ เสียง  
ordinary share \_\_\_\_\_ shares and are entitled to vote equal to \_\_\_\_\_ votes  
 หุ้นบุริมสิทธิ \_\_\_\_\_ หุ้น ออกเสียงลงคะแนนได้เท่ากับ \_\_\_\_\_ เสียง  
preference share \_\_\_\_\_ shares and are entitled to vote equal to \_\_\_\_\_ votes

(3) ขอมอบฉันทะให้ (ผู้ถือหุ้นสามารถมอบฉันทะให้กรรมการอิสระของบริษัทได้ โดยมีรายละเอียดตามหนังสือเชิญประชุมผู้ถือหุ้นฉบับเต็มซึ่งสามารถดาวน์โหลดได้จากเว็บไซต์ของบริษัท)

Hereby appoint (The Shareholder may appoint the Independent Director of the Company of which details as in full version of Invitation to Shareholders that can be downloaded from the Company's website)

1. ชื่อ (Name) นายวิเชฐ ตันติวานิช (Mr. Vichate Tantiwanich) อายุ (age) 65 ปี (years) อยู่บ้านเลขที่ (residing at) \_\_\_\_\_  
222 ท่าอากาศยานดอนเมือง อาคารส่วนกลาง ชั้น 3 ห้อง 3200 ถนนวิภาวดีรังสิต แขวงสนามบิน เขตดอนเมือง กรุงเทพมหานคร \_\_\_\_\_  
(222, Don Mueang International Airport, 3<sup>rd</sup> Fl., Room no. 3200, Vibhavadee Rangsit Road, Don Mueang, Bangkok) หรือ (or)

2. ชื่อ (Name) นายวีรยุทธ โพธารามิก (Mr. Veerayooth Bodharamik) อายุ (age) 56 ปี (years) อยู่บ้านเลขที่ (residing at) \_\_\_\_\_  
222 ท่าอากาศยานดอนเมือง อาคารส่วนกลาง ชั้น 3 ห้อง 3200 ถนนวิภาวดีรังสิต แขวงสนามบิน เขตดอนเมือง กรุงเทพมหานคร \_\_\_\_\_  
(222, Don Mueang International Airport, 3<sup>rd</sup> Fl., Room no. 3200, Vibhavadee Rangsit Road, Don Mueang, Bangkok) หรือ (or)

3. ชื่อ (Name) นายศิริโรตม์ เสตะพันธู์ (Mr. Sirot Setabandhu) อายุ (age) 54 ปี (years) อยู่บ้านเลขที่ (residing at) \_\_\_\_\_  
222 ท่าอากาศยานดอนเมือง อาคารส่วนกลาง ชั้น 3 ห้อง 3200 ถนนวิภาวดีรังสิต แขวงสนามบิน เขตดอนเมือง กรุงเทพมหานคร \_\_\_\_\_  
(222, Don Mueang International Airport, 3<sup>rd</sup> Fl., Room no. 3200, Vibhavadee Rangsit Road, Don Mueang, Bangkok) หรือ (or)

4. ชื่อ (Name) \_\_\_\_\_ อายุ (age) \_\_\_\_\_ ปี (years) อยู่บ้านเลขที่ (residing at) \_\_\_\_\_

คนใดคนหนึ่งเพียงคนเดียวเป็นผู้แทนของข้าพเจ้า เพื่อเข้าร่วมประชุมและออกเสียงลงคะแนนแทนข้าพเจ้า ในการประชุมสามัญผู้ถือหุ้น ประจำปี 2569 ในวันอังคารที่ 21 เมษายน 2569 เวลา 14.00 น. ผ่านสื่ออิเล็กทรอนิกส์ โดยถ่ายทอดสด ณ ห้องประชุมสำนักงานใหญ่ บริษัท ไทยแอร์ เอเชีย จำกัด เลขที่ 222 ท่าอากาศยานดอนเมือง อาคารส่วนกลาง ชั้น 3 ถนนวิภาวดีรังสิต แขวงสนามบิน เขตดอนเมือง กรุงเทพมหานคร หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

Only one of them as my/our Proxy to attend and vote on my/our behalf at the 2026 Annual General Meeting of Shareholders on Tuesday, 21 April 2026, 14.00 hours by electronic means which would broadcast live from Thai AirAsia Head Office's Meeting Room, 222 Don Mueang International Airport, 3<sup>rd</sup> Floor, Central Office Building, Vibhavadee Rangsit Road, Don Mueang, Bangkok or on such other date and at such other place as may be adjourned or changed.

บริษัทจะไม่มีกรลงทะเบียนในวันประชุมสามัญผู้ถือหุ้นโดยผู้ถือหุ้นต้องแจ้งยืนยันการมอบฉันทะเพื่อเข้าร่วมประชุมล่วงหน้า  
ทั้งนี้ สามารถศึกษารายละเอียดขั้นตอนการใช้งานระบบและการลงทะเบียนเพื่อเข้าร่วมประชุมได้ที่ [www.aavplc.com](http://www.aavplc.com)

Onsite registration will not available on the Meeting day, and granting proxy are required to submit in advance.

Please study the procedure and registration guideline via [www.aavplc.com](http://www.aavplc.com)

- (4) ข้าพเจ้าขอมอบอำนาจให้ผู้รับมอบฉันทะออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมครั้งนี้ ดังนี้  
I/We authorise the Proxy to vote on my/our behalf at the Meeting as follows:

**วาระที่ 1**                    **เรื่องที่ประธานแจ้งให้ที่ประชุมทราบ**  
**Agenda 1**                    **Matter to be informed by Chairman**

เนื่องจากวาระนี้เป็นวาระแจ้งเพื่อทราบ จึงไม่มีการออกเสียงลงคะแนน  
As this item is for information to shareholders, there will be no voting.

**วาระที่ 2**                    **พิจารณารับรองรายงานการประชุมสามัญผู้ถือหุ้นประจำปี 2568 ซึ่งประชุมเมื่อวันที่ 30 เมษายน 2568**  
**Agenda 2**                    **To consider and certify Minutes of the 2025 Annual General Meeting of Shareholders held on 30 April 2025**

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร  
The Proxy is entitled to consider and vote on my/our behalf as deem appropriate.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้  
The Proxy shall vote in accordance with my/our intention as follows:  
 เห็นด้วย / Approve                     ไม่เห็นด้วย / Disapprove                     งดออกเสียง / Abstain

**วาระที่ 3**                    **พิจารณารับทราบรายงานของคณะกรรมการบริษัทสำหรับผลการดำเนินงานประจำปี 2568**  
**Agenda 3**                    **To acknowledge the Board of Directors' report on the Company's operating results for 2025**

เนื่องจากวาระนี้เป็นวาระแจ้งเพื่อทราบ จึงไม่มีการออกเสียงลงคะแนน  
As this item is for information to shareholders, there will be no voting.

**วาระที่ 4**                    **พิจารณานุมัติงบดุล (งบฐานะการเงิน) และบัญชีกำไรขาดทุนประจำปี 2568**  
**Agenda 4**                    **To consider and approve the Balance Sheet (Statement of Financial Position) and Statements of Income for the year ended 31 December 2025**

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร  
The Proxy is entitled to consider and vote on my/our behalf as deem appropriate.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้  
The Proxy shall vote in accordance with my/our intention as follows:  
 เห็นด้วย / Approve                     ไม่เห็นด้วย / Disapprove                     งดออกเสียง / Abstain

**วาระที่ 5**                    **พิจารณานุมัติการงดจัดสรรกำไรและงดจ่ายเงินปันผลประจำปี 2568**  
**Agenda 5**                    **To consider and approve the omission of the allocation of profit and the omission of dividend payment for the year 2025**

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร  
The Proxy is entitled to consider and vote on my/our behalf as deem appropriate.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้  
The Proxy shall vote in accordance with my/our intention as follows:  
 เห็นด้วย / Approve                     ไม่เห็นด้วย / Disapprove                     งดออกเสียง / Abstain

**วาระที่ 6**                    **พิจารณานุมัติแต่งตั้งผู้สอบบัญชีและกำหนดค่าสอบบัญชีประจำปี 2569**  
**Agenda 6**                    **To consider and approve the appointment of the Company's external auditors and their remuneration for 2026**

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร  
The Proxy is entitled to consider and vote on my/our behalf as deem appropriate.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้  
The Proxy shall vote in accordance with my/our intention as follows:  
 เห็นด้วย / Approve                     ไม่เห็นด้วย / Disapprove                     งดออกเสียง / Abstain

## วาระที่ 7

## Agenda 7

**พิจารณานุมัติแต่งตั้งกรรมการแทนกรรมการที่พ้นจากตำแหน่งตามวาระประจำปี 2569**

**To consider and approve the appointment of the Company's Directors to replace those who will be retired by rotation in 2026**

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร  
The Proxy is entitled to consider and vote on my/our behalf as deem appropriate.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้  
The Proxy shall vote in accordance with my/our intention as follows:
- การแต่งตั้งกรรมการทั้งหมด  
To elect Directors as a whole
- เห็นด้วย / Approve       ไม่เห็นด้วย / Disapprove      งดออกเสียง / Abstain
- การแต่งตั้งกรรมการเป็นรายบุคคล  
To elect each Director individually
- 1) ชื่อกรรมการ (Name) นายธรรศพล จู๊ แบเลเว็ลด์ (Mr. Tassapon Bijleveld)  
 เห็นด้วย / Approve       ไม่เห็นด้วย / Disapprove      งดออกเสียง / Abstain
- 2) ชื่อกรรมการ (Name) นายกุลวัฒน์ เจนวัฒนวิทย์ (Mr. Kulvat Janvatanavit)  
 เห็นด้วย / Approve       ไม่เห็นด้วย / Disapprove      งดออกเสียง / Abstain
- 3) ชื่อกรรมการ (Name) นายโมฮามัด คาดาร์ บิน เมริกกัน (Dato' Mohamad Khadar Bin Merican)  
 เห็นด้วย / Approve       ไม่เห็นด้วย / Disapprove      งดออกเสียง / Abstain
- 4) ชื่อกรรมการ (Name) นายโลว์ คาร์ชวน (Mr. Low Kar Chuan)  
 เห็นด้วย / Approve       ไม่เห็นด้วย / Disapprove      งดออกเสียง / Abstain

## วาระที่ 8

## Agenda 8

**พิจารณานุมัติกำหนดค่าตอบแทนกรรมการประจำปี 2569**

**To consider and approve the remuneration of the Company's Board of Directors for 2026**

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร  
The Proxy is entitled to consider and vote on my/our behalf as deem appropriate.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้  
The Proxy shall vote in accordance with my/our intention as follows:
- เห็นด้วย / Approve       ไม่เห็นด้วย / Disapprove      งดออกเสียง / Abstain

## วาระที่ 9

## Agenda 9

**พิจารณาเรื่องอื่นๆ (ถ้ามี)**

**Other matters (if any)**

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร  
The Proxy is entitled to consider and vote on my/our behalf as deem appropriate.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้  
The Proxy shall vote in accordance with my/our intention as follows:
- เห็นด้วย / Approve       ไม่เห็นด้วย / Disapprove      งดออกเสียง / Abstain

(5) คำแถลงหรือเอกสารหลักฐานอื่นๆ (ถ้ามี) ของผู้รับมอบฉันทะ \_\_\_\_\_  
Other statements or evidences (if any) of the Proxy

(6) การลงคะแนนเสียงของผู้รับมอบฉันทะในวาระใดที่ไม่เป็นไปตามที่ระบุไว้ในหนังสือมอบฉันทะนี้ถือว่าการลงคะแนนเสียงนั้นไม่ถูกต้องและไม่ใช่เป็นการลงคะแนนเสียงของข้าพเจ้าในฐานะผู้ถือหุ้น

Vote of the Proxy in any Agenda which is not in accordance with this Form of Proxy shall be invalid and shall not be the vote of the Shareholder.

- (7) ในกรณีที่ข้าพเจ้าไม่ได้รับความประสงค์ในการออกเสียงลงคะแนนในวาระใดไว้ หรือระบุไว้ไม่ชัดเจน หรือในกรณีที่ที่ประชุมมีการพิจารณาหรือลงมติในเรื่องใดนอกเหนือจากเรื่องที่ระบุไว้ข้างต้น รวมถึงกรณีที่มีการแก้ไขเปลี่ยนแปลงหรือเพิ่มเติมข้อเท็จจริงประการใด ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

In case I/We do not specify the authorisation or the authorisation is unclear, or if the Meeting considers or resolves any matter other than those stated above, or if there is any change or amendment to any fact, the Proxy shall be authorised to consider and vote the matter on my/our behalf as the Proxy deems appropriate.

กิจการใดที่ผู้รับมอบฉันทะได้กระทำไปในการประชุม เว้นแต่กรณีผู้รับมอบฉันทะไม่ออกเสียงตามที่ข้าพเจ้าระบุในหนังสือมอบฉันทะให้ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ

For any act performed by the Proxy at the Meeting, it shall be deemed as such acts had been done by me/us in all respects except for vote of the Proxy which is not in accordance with this Proxy Form.

ลงชื่อ/Signature \_\_\_\_\_ ผู้มอบฉันทะ/Proxy Grantor  
( \_\_\_\_\_ )

ลงชื่อ/Signature \_\_\_\_\_ ผู้รับมอบฉันทะ/Proxy Holder  
( \_\_\_\_\_ )

ลงชื่อ/Signature \_\_\_\_\_ ผู้รับมอบฉันทะ/Proxy Holder  
( \_\_\_\_\_ )

ลงชื่อ/Signature \_\_\_\_\_ ผู้รับมอบฉันทะ/Proxy Holder  
( \_\_\_\_\_ )

#### หมายเหตุ/ Remark

1. ผู้ถือหุ้นที่มอบฉันทะ จะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนน ไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้

The Shareholder appointing the Proxy must authorise only one Proxy to attend and vote at the Meeting and shall not allocate the number of shares to several proxies to vote separately.

2. ผู้ถือหุ้นจะมอบฉันทะเท่ากับจำนวนหุ้นที่ระบุไว้ในข้อ (2) โดยไม่สามารถจะมอบฉันทะเพียงบางส่วนน้อยกว่าจำนวนที่ระบุไว้ในข้อ (2) ได้ เว้นแต่กรณีผู้รับมอบฉันทะตามแบบ ค.

The Shareholder may grant the power to the Proxy for all of the shares specified in Clause (2) and may not grant only a portion of the shares less than those specified in Clause (2) to the Proxy except the Proxy as form C.

3. กรณีหากมีข้อกำหนดหรือข้อบังคับใดกำหนดให้ผู้รับมอบฉันทะต้องแถลงหรือแสดงเอกสารหลักฐานอื่นใด เช่น กรณีผู้รับมอบฉันทะเป็นผู้มีส่วนได้เสียในกิจการเรื่องใดที่ได้เข้าร่วมประชุมและออกเสียงลงคะแนน ก็สามารถแถลงหรือแสดงเอกสารหลักฐานโดยระบุไว้ในข้อ (5)

If there is any rule or regulation requiring the Proxy to make any statement or provide any evidence, such as the case that the Proxy has interest in any matter which he/she attends and votes at the Meeting, he/she may mark the statement or provide evidence by specifying in Clause (5).

4. วาระเลือกตั้งกรรมการสามารถเลือกตั้งกรรมการทั้งชุดหรือเลือกตั้งกรรมการเป็นรายบุคคล

In the agenda relating to the election of Directors, it is applicable to elect either Directors as a whole or elect each Director individually.

5. ในกรณีที่มิวาระที่จะพิจารณาในการประชุมมากกว่าวาระที่ระบุไว้ข้างต้น ผู้มอบฉันทะสามารถระบุเพิ่มเติมได้ในใบประจำต่อแบบหนังสือมอบฉันทะแบบ ข. ตามแนบ

In case there are agendas other than those specified above, the additional statement can be specified by the Shareholder in the Regular Continued Proxy Form B as enclosed.

**ใบประจำต่อแบบหนังสือมอบฉันทะ แบบ ข****Regular Continued Proxy Form B**

การมอบฉันทะในฐานะเป็นผู้ถือหุ้นของบริษัท เอเชีย เอวิเอชั่น จำกัด (มหาชน)

Granting of power to a proxy as a shareholder of Asia Aviation Public Company Limited in respect of

ในการประชุมสามัญผู้ถือหุ้นประจำปี 2569 ในวันอังคารที่ 21 เมษายน 2569 เวลา 14.00 น. ผ่านสื่ออิเล็กทรอนิกส์ โดยถ่ายทอดสด ณ ห้องประชุมสำนักงานใหญ่ บริษัท ไทยแอร์เอเชีย จำกัด เลขที่ 222 ท่าอากาศยานดอนเมือง อาคารส่วนกลาง ชั้น 3 ถนนวิภาวดีรังสิต แขวงสนามบิน เขตดอนเมือง กรุงเทพมหานคร หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

The 2026 Annual General Meeting of Shareholders on Tuesday, 21 April 2026, 14.00 hours by electronic means which would broadcast live from Thai AirAsia Head Office's Meeting Room, 222 Don Mueang International Airport, 3<sup>rd</sup> Floor, Central Office Building, Vibhavadee Rangsit Road, Don Mueang, Bangkok or on such other date and at such other place as may be adjourned or changed.

วาระที่ \_\_\_\_\_ เรื่อง \_\_\_\_\_

Agenda \_\_\_\_\_ Subject: \_\_\_\_\_

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร  
The Proxy is entitled to consider and vote on my/our behalf as deem appropriate.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้  
The Proxy shall vote in accordance with my/our intention as follows:
- เห็นด้วย / Approve       ไม่เห็นด้วย / Disapprove       งดออกเสียง / Abstain

วาระที่ \_\_\_\_\_ เรื่อง \_\_\_\_\_

Agenda \_\_\_\_\_ Subject: \_\_\_\_\_

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร  
The Proxy is entitled to consider and vote on my/our behalf as deem appropriate.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้  
The Proxy shall vote in accordance with my/our intention as follows:
- เห็นด้วย / Approve       ไม่เห็นด้วย / Disapprove       งดออกเสียง / Abstain

วาระที่ \_\_\_\_\_ เรื่อง \_\_\_\_\_

Agenda \_\_\_\_\_ Subject: \_\_\_\_\_

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร  
The Proxy is entitled to consider and vote on my/our behalf as deem appropriate.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้  
The Proxy shall vote in accordance with my/our intention as follows:
- เห็นด้วย / Approve       ไม่เห็นด้วย / Disapprove       งดออกเสียง / Abstain

วาระที่ \_\_\_\_\_ เรื่อง \_\_\_\_\_

Agenda \_\_\_\_\_ Subject: \_\_\_\_\_

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร  
The Proxy is entitled to consider and vote on my/our behalf as deem appropriate.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้  
The Proxy shall vote in accordance with my/our intention as follows:
- เห็นด้วย / Approve       ไม่เห็นด้วย / Disapprove       งดออกเสียง / Abstain

วาระที่ \_\_\_\_\_  
Agenda \_\_\_\_\_

เรื่อง \_\_\_\_\_ เลือกตั้งกรรมการ  
Subject: \_\_\_\_\_ Election of Directors

- 1) ชื่อกรรมการ (Name) \_\_\_\_\_  
 เห็นด้วย / Approve       ไม่เห็นด้วย / Disapprove      งดออกเสียง / Abstain
- 2) ชื่อกรรมการ (Name) \_\_\_\_\_  
 เห็นด้วย / Approve       ไม่เห็นด้วย / Disapprove      งดออกเสียง / Abstain
- 3) ชื่อกรรมการ (Name) \_\_\_\_\_  
 เห็นด้วย / Approve       ไม่เห็นด้วย / Disapprove      งดออกเสียง / Abstain
- 4) ชื่อกรรมการ (Name) \_\_\_\_\_  
 เห็นด้วย / Approve       ไม่เห็นด้วย / Disapprove      งดออกเสียง / Abstain
- 5) ชื่อกรรมการ (Name) \_\_\_\_\_  
 เห็นด้วย / Approve       ไม่เห็นด้วย / Disapprove      งดออกเสียง / Abstain

วาระที่ \_\_\_\_\_  
Agenda \_\_\_\_\_

เรื่อง \_\_\_\_\_  
Subject: \_\_\_\_\_

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร  
The Proxy is entitled to consider and vote on my/our behalf as deem appropriate.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้  
The Proxy shall vote in accordance with my/our intention as follows:  
 เห็นด้วย / Approve       ไม่เห็นด้วย / Disapprove      งดออกเสียง / Abstain

ข้าพเจ้าขอรับรองว่า รายการในใบประจำต่อหนังสือมอบฉันทะถูกต้องบริบูรณ์และเป็นความจริงทุกประการ  
I/We certify that the statements in this Regular Continued Proxy Form are correct, complete and true in all respects.

ลงชื่อ/Signature \_\_\_\_\_ ผู้มอบฉันทะ/Proxy Grantor  
( \_\_\_\_\_ )

ลงชื่อ/Signature \_\_\_\_\_ ผู้รับมอบฉันทะ/Proxy Holder  
( \_\_\_\_\_ )

ลงชื่อ/Signature \_\_\_\_\_ ผู้รับมอบฉันทะ/Proxy Holder  
( \_\_\_\_\_ )

ลงชื่อ/Signature \_\_\_\_\_ ผู้รับมอบฉันทะ/Proxy Holder  
( \_\_\_\_\_ )

หนังสือมอบฉันทะ แบบ ค (สำหรับผู้ถือหุ้นต่างประเทศที่แต่งตั้งคัสโตเดียนในประเทศไทยเท่านั้น)  
Proxy Form C (For foreign shareholders who have custodians in Thailand only)

(ปิดอากรแสตมป์ 20 บาท)  
(Duty Stamp 20 Baht)

เลขทะเบียนผู้ถือหุ้น \_\_\_\_\_

Shareholder's Registration No.

เขียนที่ \_\_\_\_\_

Written at

วันที่ \_\_\_\_\_ เดือน \_\_\_\_\_ พ.ศ. \_\_\_\_\_

Date Month Year

(1) ข้าพเจ้า \_\_\_\_\_ สัญชาติ \_\_\_\_\_

I/We

Nationality

อยู่บ้านเลขที่ \_\_\_\_\_

Address

(2) ในฐานะผู้ประกอบธุรกิจเป็นผู้รับฝากและดูแลหุ้น (Custodian) ให้กับ \_\_\_\_\_

in our capacity as the Custodian for

ซึ่งเป็นผู้ถือหุ้นของบริษัท เอเชีย เอวิเอชั่น จำกัด (มหาชน) (“บริษัทฯ”)

being a shareholder of Asia Aviation Public Company Limited (“The Company”)

โดยถือหุ้นจำนวนทั้งสิ้นรวม \_\_\_\_\_ หุ้น และออกเสียงลงคะแนนได้เท่ากับ \_\_\_\_\_ เสียง ดังนี้  
holding the total amount of \_\_\_\_\_ shares and are entitled to vote equal to \_\_\_\_\_ votes as follows:

หุ้นสามัญ \_\_\_\_\_ หุ้น ออกเสียงลงคะแนนได้เท่ากับ \_\_\_\_\_ เสียง  
ordinary share \_\_\_\_\_ shares and are entitled to vote equal to \_\_\_\_\_ votes

หุ้นบุริมสิทธิ \_\_\_\_\_ หุ้น ออกเสียงลงคะแนนได้เท่ากับ \_\_\_\_\_ เสียง  
preference share \_\_\_\_\_ shares and are entitled to vote equal to \_\_\_\_\_ votes

(3) ขอมอบฉันทะให้ (ผู้ถือหุ้นสามารถมอบฉันทะให้กรรมการอิสระของบริษัทได้ โดยมีรายละเอียดตามหนังสือเชิญประชุมผู้ถือหุ้นฉบับเต็มซึ่งสามารถดาวน์โหลดได้จากเว็บไซต์ของบริษัท)

Hereby appoint (The Shareholder may appoint the Independent Director of the Company of which details as in full version of Invitation to Shareholders that can be downloaded from the Company's website)

1. ชื่อ (Name) นายวิเชฐ ตันติวานิช (Mr. Vichate Tantiwanich) อายุ (age) 65 ปี (years) อยู่บ้านเลขที่ (residing at) \_\_\_\_\_  
222 ท่าอากาศยานดอนเมืองอาคารส่วนกลางชั้น 3 ห้อง 3200 ถนนวิภาวดีรังสิต แขวงสนามบิน เขตดอนเมือง กรุงเทพมหานคร \_\_\_\_\_ หรือ (or)  
(222, Don Mueang International Airport, 3<sup>rd</sup> Fl., Room no. 3200, Vibhavadee Rangsit Road, Don Mueang, Bangkok)

2. ชื่อ (Name) นายวีรยุทธ โพธารามิก (Mr. Veerayooth Bodharamik) อายุ (age) 56 ปี (years) อยู่บ้านเลขที่ (residing at) \_\_\_\_\_  
222 ท่าอากาศยานดอนเมืองอาคารส่วนกลางชั้น 3 ห้อง 3200 ถนนวิภาวดีรังสิต แขวงสนามบิน เขตดอนเมือง กรุงเทพมหานคร \_\_\_\_\_ หรือ (or)  
(222, Don Mueang International Airport, 3<sup>rd</sup> Fl., Room no. 3200, Vibhavadee Rangsit Road, Don Mueang, Bangkok)

3. ชื่อ (Name) นายศิริโรตม์ เสตะพันธู์ (Mr. Sirot Setabandhu) อายุ (age) 54 ปี (years) อยู่บ้านเลขที่ (residing at) \_\_\_\_\_  
222 ท่าอากาศยานดอนเมืองอาคารส่วนกลางชั้น 3 ห้อง 3200 ถนนวิภาวดีรังสิต แขวงสนามบิน เขตดอนเมือง กรุงเทพมหานคร \_\_\_\_\_ หรือ (or)  
(222, Don Mueang International Airport, 3<sup>rd</sup> Fl., Room no. 3200, Vibhavadee Rangsit Road, Don Mueang, Bangkok)

4. ชื่อ (Name) \_\_\_\_\_ อายุ (age) \_\_\_\_\_ ปี (years) อยู่บ้านเลขที่ (residing at) \_\_\_\_\_

คนใดคนหนึ่งเพียงคนเดียวเป็นผู้แทนของข้าพเจ้า เพื่อเข้าร่วมประชุมและออกเสียงลงคะแนนแทนข้าพเจ้า ในการประชุมสามัญผู้ถือหุ้น ประจำปี 2569 ในวันอังคารที่ 21 เมษายน 2569 เวลา 14.00 น. ผ่านสื่ออิเล็กทรอนิกส์ โดยถ่ายทอดสด ณ ห้องประชุมสำนักงานใหญ่ บริษัท ไทยแอร์ เอเชีย จำกัด เลขที่ 222 ท่าอากาศยานดอนเมืองอาคารส่วนกลางชั้น 3 ถนนวิภาวดีรังสิต แขวงสนามบิน เขตดอนเมือง กรุงเทพมหานคร หรือที่แจ้งเปลี่ยนแปลงในวัน เวลา และสถานที่อื่นด้วย

Only one of them as my/our Proxy to attend and vote on my/our behalf at the 2026 Annual General Meeting of Shareholders on Tuesday, 21 April 2026, 14.00 hours by electronic means which would broadcast live from Thai AirAsia Head Office's Meeting Room, 222 Don Mueang International Airport, 3<sup>rd</sup> Floor, Central Office Building, Vibhavadee Rangsit Road, Don Mueang, Bangkok or on such other date and at such other place as may be adjourned or changed.

บริษัทจะไม่มีการลงทะเบียนในวันประชุมสามัญผู้ถือหุ้นโดยผู้ถือหุ้นต้องแจ้งยืนยันการมอบฉันทะเพื่อเข้าร่วมประชุมล่วงหน้า  
ทั้งนี้ สามารถศึกษารายละเอียดขั้นตอนการใช้งานระบบและการลงทะเบียนเพื่อเข้าร่วมประชุมได้ที่ [www.aavplc.com](http://www.aavplc.com)

Onsite registration will not available on the Meeting day, and granting proxy are required to submit in advance.

Please study the procedure and registration guideline via [www.aavplc.com](http://www.aavplc.com)

- (4) ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะเข้าร่วมประชุมและออกเสียงลงคะแนนในครั้งนี้ ดังนี้  
I/We would like to grant Proxy holder to attend and vote in the Meeting as follows:

- มอบฉันทะตามจำนวนหุ้นทั้งหมดที่ถือและมีสิทธิออกเสียงลงคะแนนได้  
Grant Proxy the total amount of shares holding and entitled to vote.
- มอบฉันทะบางส่วน คือ  
Grant partial shares of
- หุ้นสามัญ \_\_\_\_\_ หุ้น ออกเสียงลงคะแนนได้เท่ากับ \_\_\_\_\_ เสียง  
ordinary share shares and are entitled to vote equal to votes
- หุ้นบุริมสิทธิ \_\_\_\_\_ หุ้น ออกเสียงลงคะแนนได้เท่ากับ \_\_\_\_\_ เสียง  
preference share shares and are entitled to vote equal to votes
- รวมสิทธิออกเสียงลงคะแนนได้ทั้งหมด \_\_\_\_\_ เสียง  
Total rights to vote equal to \_\_\_\_\_ votes.

- (5) ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมครั้งนี้ ดังนี้  
I/We therefore would like to vote for each agenda item as follows:

**วาระที่ 1** **เรื่องที่ประธานแจ้งให้ที่ประชุมทราบ**  
**Agenda 1** **Matter to be informed by Chairman**

เนื่องจากวาระนี้เป็นวาระแจ้งเพื่อทราบ จึงไม่มีการออกเสียงลงคะแนน  
As this item is for information to shareholders, there will be no voting.

**วาระที่ 2** **พิจารณารับรองรายงานการประชุมสามัญผู้ถือหุ้นประจำปี 2568 ซึ่งประชุมเมื่อวันที่ 30 เมษายน 2568**  
**Agenda 2** **To consider and certify Minutes of the 2025 Annual General Meeting of Shareholders held on 30 April 2025**

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร  
The Proxy is entitled to consider and vote on my/our behalf as deem appropriate.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้  
The Proxy shall vote in accordance with my/our intention as follows:
- เห็นด้วย \_\_\_\_\_ เสียง  ไม่เห็นด้วย \_\_\_\_\_ เสียง  งดออกเสียง \_\_\_\_\_ เสียง  
Approve votes Disapprove votes Abstain votes

**วาระที่ 3** **พิจารณารับทราบรายงานของคณะกรรมการบริษัทสำหรับผลการดำเนินงานประจำปี 2568**  
**Agenda 3** **To acknowledge the Board of Directors' report on the Company's operating results for 2025**

เนื่องจากวาระนี้เป็นวาระแจ้งเพื่อทราบ จึงไม่มีการออกเสียงลงคะแนน  
As this item is for information to shareholders, there will be no voting.

**วาระที่ 4** **พิจารณาอนุมัติงบดุล (งบฐานะการเงิน) และบัญชีกำไรขาดทุนประจำปี 2568**  
**Agenda 4** **To consider and approve the Balance Sheet (Statement of Financial Position) and Statements of Income for the year ended 31 December 2025**

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร  
The Proxy is entitled to consider and vote on my/our behalf as deem appropriate.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้  
The Proxy shall vote in accordance with my/our intention as follows:
- เห็นด้วย \_\_\_\_\_ เสียง  ไม่เห็นด้วย \_\_\_\_\_ เสียง  งดออกเสียง \_\_\_\_\_ เสียง  
Approve votes Disapprove votes Abstain votes

## วาระที่ 5

**พิจารณาอนุมัติการงดจ่ายเงินปันผลประจำปี 2568**

## Agenda 5

**To consider and approve the omission of the allocation of profit and the omission of dividend payment for the year 2025**

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร  
The Proxy is entitled to consider and vote on my/our behalf as deem appropriate.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้  
The Proxy shall vote in accordance with my/our intention as follows:
- เห็นด้วย \_\_\_\_\_ เสียง  ไม่เห็นด้วย \_\_\_\_\_ เสียง  งดออกเสียง \_\_\_\_\_ เสียง  
Approve votes Disapprove votes Abstain votes

## วาระที่ 6

**พิจารณาอนุมัติแต่งตั้งผู้สอบบัญชีและกำหนดค่าสอบบัญชีประจำปี 2569**

## Agenda 6

**To consider and approve the appointment of the Company's external auditors and their remuneration for 2026**

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร  
The Proxy is entitled to consider and vote on my/our behalf as deem appropriate.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้  
The Proxy shall vote in accordance with my/our intention as follows:
- เห็นด้วย \_\_\_\_\_ เสียง  ไม่เห็นด้วย \_\_\_\_\_ เสียง  งดออกเสียง \_\_\_\_\_ เสียง  
Approve votes Disapprove votes Abstain votes

## วาระที่ 7

**พิจารณาอนุมัติแต่งตั้งกรรมการแทนกรรมการที่พ้นจากตำแหน่งตามวาระประจำปี 2569**

## Agenda 7

**To consider and approve the appointment of the Company's Directors to replace those who will be retired by rotation in 2026**

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร  
The Proxy is entitled to consider and vote on my/our behalf as deem appropriate.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้  
The Proxy shall vote in accordance with my/our intention as follows:
- การแต่งตั้งกรรมการทั้งหมด  
To elect Directors as a whole
- เห็นด้วย \_\_\_\_\_ เสียง  ไม่เห็นด้วย \_\_\_\_\_ เสียง  งดออกเสียง \_\_\_\_\_ เสียง  
Approve votes Disapprove votes Abstain votes
- การแต่งตั้งกรรมการเป็นรายบุคคล  
To elect each Director individually
- 1) ชื่อกรรมการ (Name) นายทรรศพลฐ์ แบเลเว็ลด์ (Mr. Tassapon Bijleveld)
- เห็นด้วย \_\_\_\_\_ เสียง  ไม่เห็นด้วย \_\_\_\_\_ เสียง  งดออกเสียง \_\_\_\_\_ เสียง  
Approve votes Disapprove votes Abstain votes
- 2) ชื่อกรรมการ (Name) นายกุลวัฒน์ เจนวัฒนวิทย์ (Mr. Kulvat Janwatanavit)
- เห็นด้วย \_\_\_\_\_ เสียง  ไม่เห็นด้วย \_\_\_\_\_ เสียง  งดออกเสียง \_\_\_\_\_ เสียง  
Approve votes Disapprove votes Abstain votes
- 3) ชื่อกรรมการ (Name) นายโมฮามัด คาดาร์ บิน เมริกกัน (Dato' Mohamad Khadar Bin Merican)
- เห็นด้วย \_\_\_\_\_ เสียง  ไม่เห็นด้วย \_\_\_\_\_ เสียง  งดออกเสียง \_\_\_\_\_ เสียง  
Approve votes Disapprove votes Abstain votes
- 4) ชื่อกรรมการ (Name) นายโลว์ คาร์ ชวน (Mr. Low Kar Chuan)
- เห็นด้วย \_\_\_\_\_ เสียง  ไม่เห็นด้วย \_\_\_\_\_ เสียง  งดออกเสียง \_\_\_\_\_ เสียง  
Approve votes Disapprove votes Abstain votes

## วาระที่ 8

## พิจารณาอนุมัติกำหนดค่าตอบแทนกรรมการประจำปี 2569

## Agenda 8

## To consider and approve the remuneration of the Company's Board of Directors for 2026

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร  
The Proxy is entitled to consider and vote on my/our behalf as deem appropriate.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้  
The Proxy shall vote in accordance with my/our intention as follows:
- เห็นด้วย \_\_\_\_\_ เสียง  ไม่เห็นด้วย \_\_\_\_\_ เสียง  งดออกเสียง \_\_\_\_\_ เสียง  
Approve votes Disapprove votes Abstain votes

## วาระที่ 9

## พิจารณาเรื่องอื่นๆ (ถ้ามี)

## Agenda 9

## Other matters (if any)

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร  
The Proxy is entitled to consider and vote on my/our behalf as deem appropriate.
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้  
The Proxy shall vote in accordance with my/our intention as follows:
- เห็นด้วย \_\_\_\_\_ เสียง  ไม่เห็นด้วย \_\_\_\_\_ เสียง  งดออกเสียง \_\_\_\_\_ เสียง  
Approve votes Disapprove votes Abstain votes

- (6) คำแถลงหรือเอกสารหลักฐานอื่น ๆ (ถ้ามี) ของผู้รับมอบฉันทะ \_\_\_\_\_  
Other statements or evidences (if any) of the Proxy
- (7) การลงคะแนนเสียงของผู้รับมอบฉันทะในวาระใดที่ไม่เป็นไปตามที่ระบุไว้ในหนังสือมอบฉันทะนี้ให้ถือว่า การลงคะแนนเสียงนั้นไม่ถูกต้องและไม่ใช่เป็นการลงคะแนนเสียงของข้าพเจ้าในฐานะผู้ถือหุ้น  
Vote of the Proxy in any Agenda which is not in accordance with this Form of Proxy shall be invalid and shall not be the vote of the Shareholder.
- (8) ในกรณีที่ข้าพเจ้าไม่ได้ระบุความประสงค์ในการออกเสียงลงคะแนนในวาระใดไว้ หรือระบุไว้ไม่ชัดเจน หรือในกรณีที่ประชุมมีการพิจารณาหรือลงมติในเรื่องใดนอกเหนือจากเรื่องที่ระบุไว้ข้างต้น รวมถึงกรณีที่มีการแก้ไขเปลี่ยนแปลงหรือเพิ่มเติมข้อเท็จจริงประการใด ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร  
In case I/We do not specify the authorisation or the authorisation is unclear, or if the Meeting considers or resolves any matter other than those stated above, or if there is any change or amendment to any fact, the Proxy shall be authorised to consider and vote the matter on my/our behalf as the Proxy deems appropriate.

กิจการใดที่ผู้รับมอบฉันทะได้กระทำไปในการประชุม เว้นแต่กรณีที่ผู้รับมอบฉันทะไม่ออกเสียงตามที่ข้าพเจ้าระบุในหนังสือมอบฉันทะให้ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ

For any act performed by the Proxy at the Meeting, it shall be deemed as such acts had been done by me/us in all respects except for vote of the Proxy which is not in accordance with this Proxy Form.

ลงชื่อ/Signature \_\_\_\_\_ ผู้มอบฉันทะ/Proxy Grantor  
( )

ลงชื่อ/Signature \_\_\_\_\_ ผู้รับมอบฉันทะ/Proxy Holder  
( )

ลงชื่อ/Signature \_\_\_\_\_ ผู้รับมอบฉันทะ/Proxy Holder  
( )

ลงชื่อ/Signature \_\_\_\_\_ ผู้รับมอบฉันทะ/Proxy Holder  
( )

หมายเหตุ / Remark

1. หนังสือมอบฉันทะแบบ ค. นี้ใช้เฉพาะกรณีที่ผู้ถือหุ้นที่ปรากฏชื่อในทะเบียนเป็นผู้ลงทุนต่างประเทศและแต่งตั้งให้คัสโตเดียน (Custodian) ในประเทศไทยเป็นผู้รับฝากและดูแลหุ้นให้เท่านั้น

This Form C is used only if the Shareholder whose name is in the Shareholders' register is an offshore investor who appoints a local custodian in Thailand to keep his/her shares in the custody.

2. หลักฐานที่ต้องแนบพร้อมกับหนังสือมอบฉันทะ คือ

The necessary evidence to be enclosed with this Proxy form is:

- (1) หนังสือมอบอำนาจจากผู้ถือหุ้นให้คัสโตเดียน (Custodian) เป็นผู้ดำเนินการลงนามในหนังสือมอบฉันทะแทน

The power-of-attorney granted by the Shareholder to the custodian by which the custodian is appointed to sign the Proxy form on the Shareholder's behalf.

- (2) หนังสือยืนยันว่าผู้ลงนามในหนังสือมอบฉันทะแทนได้รับอนุญาตประกอบธุรกิจคัสโตเดียน (Custodian)

A certification that the authorised signatory of the Proxy form is licensed to operate the custodian business.

3. ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนน ไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้

The Shareholder appointing the Proxy must authorise only one Proxy to attend and vote at the Meeting and shall not allocate the number of shares to several proxies to vote separately.

4. วาระเลือกตั้งกรรมการสามารถเลือกตั้งกรรมการทั้งชุดหรือเลือกตั้งกรรมการเป็นรายบุคคล

In the agenda relating the election of Directors, it is applicable to elect either Directors as a whole or elect each Director individually.

5. ในกรณีที่มิวาระที่จะพิจารณาในการประชุมมากกว่าวาระที่ระบุไว้ข้างต้น ผู้มอบฉันทะสามารถระบุเพิ่มเติมได้ในใบประจำต่อแบบหนังสือมอบฉันทะแบบ ค ตามแนบ

In case there are agendas other than those specified above, the additional statement can be specified by the Shareholder in the Regular Continued Proxy Form C as enclosed.

6. กรณีหากมีข้อกำหนดหรือข้อบังคับใดกำหนดให้ผู้รับมอบฉันทะต้องแถลงหรือแสดงเอกสารหลักฐานอื่นใด เช่น กรณีผู้รับมอบฉันทะเป็นผู้มีส่วนได้เสียในกิจการเรื่องใดที่ได้เข้าร่วมประชุมและออกเสียงลงคะแนน ก็สามารถแถลงหรือแสดงเอกสารหลักฐานโดยระบุไว้ในข้อ (6)

If there is any rule or regulation requiring the Proxy to make any statement or provide any evidence, such as the case that the Proxy has interest in any matter which he/she attends and votes at the Meeting, he/she may mark the statement or provide evidence by specifying in Clause (6).

**ใบประจำต่อแบบหนังสือมอบฉันทะ แบบ ค**  
**Attachment to Proxy Form C**

การมอบฉันทะในฐานะเป็นผู้ถือหุ้นของบริษัท เอเชีย เอวิเอชั่น จำกัด (มหาชน)

Granting of power to a proxy as a shareholder of Asia Aviation Public Company Limited in respect of

ในการประชุมสามัญผู้ถือหุ้นประจำปี 2569 ในวันอังคารที่ 21 เมษายน 2569 เวลา 14.00 น. ผ่านสื่ออิเล็กทรอนิกส์ โดยถ่ายทอดสด ณ ห้องประชุมสำนักงานใหญ่ บริษัท ไทยแอร์เอเชีย จำกัด เลขที่ 222 ท่าอากาศยานดอนเมือง อาคารส่วนกลางชั้น 3 ถนนวิภาวดีรังสิต แขวงสนามบิน เขตดอนเมือง กรุงเทพมหานคร หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

The 2026 Annual General Meeting of Shareholders on Tuesday, 21 April 2026, 14.00 hours by electronic means which would broadcast live from Thai AirAsia Head Office's Meeting Room, 222 Don Mueang International Airport, 3<sup>rd</sup> Floor, Central Office Building, Vibhavadee Rangsit Road, Don Mueang, Bangkok or on such other date and at such other place as may be adjourned or changed.

วาระที่ \_\_\_\_\_ เรื่อง \_\_\_\_\_  
 Agenda \_\_\_\_\_ Subject: \_\_\_\_\_

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร  
 The Proxy is entitled to consider and vote on my/our behalf as deem appropriate.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้  
 The Proxy shall vote in accordance with my/our intention as follows:

เห็นด้วย \_\_\_\_\_ เสียง  ไม่เห็นด้วย \_\_\_\_\_ เสียง  งดออกเสียง \_\_\_\_\_ เสียง  
 Approve votes Disapprove votes Abstain votes

วาระที่ \_\_\_\_\_ เรื่อง \_\_\_\_\_  
 Agenda \_\_\_\_\_ Subject: \_\_\_\_\_

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร  
 The Proxy is entitled to consider and vote on my/our behalf as deem appropriate.

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้  
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 Approve votes Disapprove votes Abstain votes

วาระที่ \_\_\_\_\_ เรื่อง \_\_\_\_\_  
 Agenda \_\_\_\_\_ Subject: \_\_\_\_\_

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร  
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 Approve votes Disapprove votes Abstain votes

วาระที่ \_\_\_\_\_ เรื่อง \_\_\_\_\_  
 Agenda \_\_\_\_\_ Subject: \_\_\_\_\_

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 Approve votes Disapprove votes Abstain votes

วาระที่ \_\_\_\_\_  
Agenda \_\_\_\_\_

เรื่อง เลือกตั้งกรรมการ  
Subject: Election of Directors

- 1) ชื่อกรรมการ (Name) \_\_\_\_\_  
 เห็นด้วย \_\_\_\_\_ เสียง  ไม่เห็นด้วย \_\_\_\_\_ เสียง งดออกเสียง \_\_\_\_\_ เสียง  
 Approve votes Disapprove votes Abstain votes
- 2) ชื่อกรรมการ (Name) \_\_\_\_\_  
 เห็นด้วย \_\_\_\_\_ เสียง  ไม่เห็นด้วย \_\_\_\_\_ เสียง งดออกเสียง \_\_\_\_\_ เสียง  
 Approve votes Disapprove votes Abstain votes
- 3) ชื่อกรรมการ (Name) \_\_\_\_\_  
 เห็นด้วย \_\_\_\_\_ เสียง  ไม่เห็นด้วย \_\_\_\_\_ เสียง งดออกเสียง \_\_\_\_\_ เสียง  
 Approve votes Disapprove votes Abstain votes
- 4) ชื่อกรรมการ (Name) \_\_\_\_\_  
 เห็นด้วย \_\_\_\_\_ เสียง  ไม่เห็นด้วย \_\_\_\_\_ เสียง งดออกเสียง \_\_\_\_\_ เสียง  
 Approve votes Disapprove votes Abstain votes
- 5) ชื่อกรรมการ (Name) \_\_\_\_\_  
 เห็นด้วย \_\_\_\_\_ เสียง  ไม่เห็นด้วย \_\_\_\_\_ เสียง งดออกเสียง \_\_\_\_\_ เสียง  
 Approve votes Disapprove votes Abstain votes

ข้าพเจ้าขอรับรองว่า รายการในใบประจำต่อหนังสือมอบฉันทะถูกต้องบริบูรณ์และเป็นความจริงทุกประการ  
 I/We certify that the statements in this Supplemental Proxy Form are correct, complete and true in all respects.

ลงชื่อ/Signature \_\_\_\_\_ ผู้มอบฉันทะ/Proxy Grantor  
 ( )

ลงชื่อ/Signature \_\_\_\_\_ ผู้รับมอบฉันทะ/Proxy Holder  
 ( )

ลงชื่อ/Signature \_\_\_\_\_ ผู้รับมอบฉันทะ/Proxy Holder  
 ( )

ลงชื่อ/Signature \_\_\_\_\_ ผู้รับมอบฉันทะ/Proxy Holder  
 ( )

**ASIA AVIATION**  
Public Company Limited



**Asia Aviation Public Company Limited (AAV)**

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